1	The Parakeet Protectors: understanding opposition to introduced species
2	management
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14 Abstract

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The surveillance and control of introduced and invasive species has become an increasingly important component of environmental management. However, initiatives targeting 'charismatic' wildlife can be controversial. Opposition to management, and the subsequent emergence of social conflict, present significant challenges for would-be managers. Understanding the substance and development of these disputes is therefore vital for improving the legitimacy and effectiveness of wildlife management. It also provides important insights into human-wildlife relations and the 'social dimensions' of wildlife management. Here, we examine how the attempted eradication of small populations of introduced monk parakeets (Myiopsitta monachus) from England has been challenged and delayed by opposition from interested and affected communities. We consider how and why the UK Government's eradication initiative was opposed, focusing on three key themes: disagreements about justifying management, the development of affective attachments between people and parakeets, and the influence of distrustful and antagonistic relationships between proponents and opponents of management. We draw connections between our UK case and previous management disputes, primarily in the USA, and suggest that the resistance encountered in the UK might readily have been foreseen. We conclude by considering how management of this and other introduced species could be made less conflict-prone, and potentially more effective, by reconfiguring management approaches to be more anticipatory, flexible, sensitive, and inclusive.

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40 **Keywords**

- 41 Invasive species; wildlife management; social conflict; monk parakeet;
- 42 eradication; United Kingdom

1. Introduction

"You probably sense an element of frustration in my voice, 'cause this stuff's not new! [Laughs]... Wildlife and space in the city is highly contested, and you need to understand those kind of politics before you start wading in and doing stuff, no matter how well meant it is."

(interview with conservation professional, London, 15/1/15).

As global biotic exchange continues apace, management of introduced and invasive species has become an increasingly important component of conservation and environmental management (Simberloff et al., 2013). Simultaneously, however, management interventions targeting these species have emerged as new arenas of social contestation, disputes and conflicts (Crowley et al., 2017a; Dickie et al., 2013; Estévez et al., 2015). This contestation and its outcomes develop at the interface of science and politics, and are therefore of interest to both natural and social scientists. While natural scientists working in applied disciplines are perhaps most interested in overcoming or circumventing opposition to deliver management goals (e.g. Blackburn et al., 2010; van Wilgen, 2012), social researchers often focus on exploring the competing aims, knowledges and values underpinning these disputes (e.g. Bhattacharyya et al., 2011; Jeffery, 2014; Porth et al., 2015).

Introduced species management, like other areas of wildlife management, often includes population reduction through lethal control, which is frequently – and perhaps increasingly – controversial (Bergstrom, 2017; Lute and Attari, 2017; van Eeden et al., 2017). Researchers are therefore increasingly exploring and evaluating public attitudes towards, and the social acceptability of, various wildlife management methods (e.g. Sharp et al. 2011; Dandy et al 2012; Farnworth et al. 2014). This line of enquiry has identified and examined some of the beliefs, values and social norms associated with opposition to wildlife management, and can indicate trends in societal attitudes. In practice, however, broader public attitudes may have less influence on the outcomes of management conflicts than the positions and actions of a relatively small number of (often powerful and/or

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¹ In the UK alone, as well as chronic conflicts surrounding control of badgers to tackle bovine tuberculosis (Cassidy, 2017), hunting with dogs (May, 2016) and predator control (Marshall et al., 2007), there are also emerging issues surrounding the management of wildlife adapting to urban ecologies, such as foxes and gulls (Carr and Reyes-Galindo, 2017; Cassidy and Mills, 2012).

vocal) key actors and interest groups (Crowley et al., 2017b). Consequently, to avoid or mitigate the emergence of destructive social conflicts, it is also important to understand why and how engaged communities and individuals actively oppose wildlife management interventions.

We conducted a detailed case study of localised conflict surrounding the attempted eradication of monk parakeets (Myiopsitta monachus) from the UK, a management project initiated in 2011 but, as of 2017, yet to be successfully completed. We also refer to monk parakeet populations and disputes surrounding their management in the USA. These comparative cases enable us to identify (a) important patterns in the drivers and processes of opposition and (b) alternative management approaches and outcomes that could inform future initiatives. Although we focus on a single species, the findings of this research have not only specific relevance to management of other introduced parrots but also to 'charismatic' introduced species more broadly (we discuss the concept and importance of 'charisma' in wildlife in more detail later).

We begin with a brief introduction to monk parakeets and their management, followed by our methodological approach. We then provide a chronological summary of the UK case, before turning to the three key drivers of conflict identified in our analysis. We also briefly explore our identification of patterns and connections between management disputes in the UK and USA, including the repeated failure of management initiatives. We conclude by suggesting how adjustments to management approaches could improve the acceptability and effectiveness of parakeet management and, more broadly, how the planning of management projects could be improved by routine, inclusive and explicit assessment of their social implications.

1.1. Background: worldwide monk parakeet distribution and management

Monk parakeets, the sole member of the genus *Myiopsitta*, are small, green parrots native to central South America. In the latter half of the 20th century, monk parakeets – also known as 'quaker parrots' - were exported in large numbers as part of a booming international trade in exotic pets (Spreyer and Bucher, 1998). Intentional releases and accidental escapes have subsequently resulted in a wide

but patchy distribution (Figure 1). Monk parakeets are intelligent birds and exhibit high behavioural plasticity, enhancing their ability to adapt to a range of habitats and climatic conditions (Davis et al., 2013; Hobson et al., 2014). Their success as colonists has also been partly attributed to their tendency, unique amongst parrots, to build large communal nests. These structures reduce their reliance on specific landscape features (e.g. cliffs or tree-holes) and potentially increase their tolerance of cold climates (Spreyer and Bucher, 1998). A flexible, generalist diet enables monk parakeets to exploit a wide range of food sources, including introduced crops (Strubbe and Matthysen, 2009). These adaptive capacities make monk parakeets good contenders for survival and establishment in a range of novel environments. Their overall success has, nonetheless, been variable: whilst there have been notable population expansions in the USA. Mexico and Spain, other populations have been transient or remained restricted to discrete locales. In the colder regions of their introduced range (e.g. Chicago and northern Europe), establishment success has been linked to human population density and other anthropic factors (Davis et al., 2013; Strubbe and Matthysen, 2009), including winter provisioning via bird feeders (South and Pruett-Jones, 2000).

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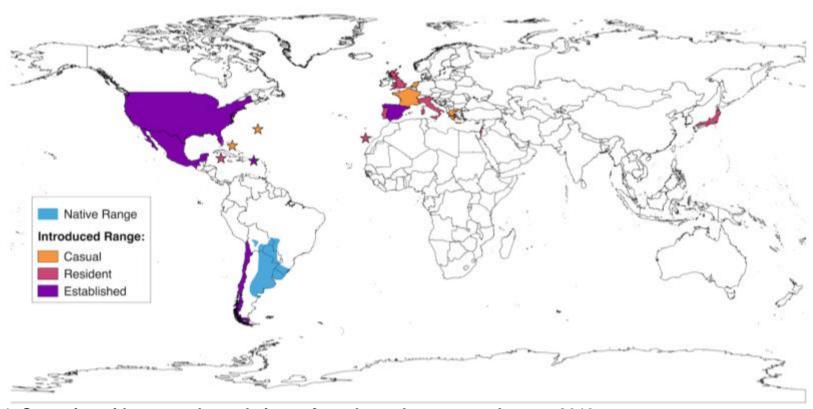


Figure 1: Countries with reported populations of monk parakeets, as at January 2016.

Casual: wild populations or individuals occasionally recorded within 10 years, but intermittently or in different locations; Resident: wild populations repeatedly recorded within 10 years, including evidence of breeding, but little/no evidence of spread from area of introduction; Established: wild, breeding populations persisting in multiple locations with evidence of spread from area(s) of introduction. Island populations are marked with stars (Casual: Bahamas, Bermuda; Resident: Canary Islands, Cayman Islands; Established: Puerto Rico). Distribution within countries is often restricted to particular regions: for a comprehensive list of distributions within countries, known historical populations and sources, see Supplementary Data A.

135 The success of introduced populations is also affected by management activities. 136 Monk parakeet management has two main drivers: precaution and mitigation. 137 Precautionary control of introduced wildlife populations is supported by 138 international agreements such as the Convention on Biological Diversity (CBD: 139 1992), and domestic legislation and conservation guidance arising from them. 140 Precautionary management tends to involve definitive solutions, such as 141 measures to prevent introductions and 'rapid response' eradications, to avoid 142 populations establishing, future introductions and/or problematic environmental, 143 economic or social impacts (Simberloff et al., 2013). In contrast, management as 144 mitigation addresses current, known impacts caused by established populations 145 (including those in the native range). Monk parakeets have incurred locally 146 severe crop damage within their native range in Spain and in Florida (Avery et 147 al., 2006; Canavelli et al., 2013; Linz et al., 2015; Senar et al., 2016). Although 148 they have not yet emerged as serious agricultural pests in the USA (Avery et al., 149 2006; Pruett-Jones et al., 2011), they have become an economic nuisance as a 150 result of the habit of nesting on electrical utility structures, including poles, 151 transformers and substations (Avery et al., 2006; Burger and Gochfeld, 2009; 152 Minor et al., 2012; Reed et al., 2014). Their large stick-built nests can obstruct 153 routine maintenance and cause transformers to short-circuit or over-heat, 154 disrupting electricity supplies and/or creating a fire hazard (Reed et al., 2014). 155 Monk parakeets' noisy social interactions also mean that some consider them a 156 nuisance, particularly during the breeding season. Mitigation measures include 157 removing problem nests, deterrents and exclusionary devices, structural and 158 habitat modifications to prevent nesting (Burgio et al., 2014), and population 159 control, including trials of the immunocontraceptive 'Diazacon' in Florida (Avery 160 et al. 2008). While various national and regional government authorities have 161 initiated precautionary eradications of parakeets, mitigation activities are primarily 162 undertaken by private property owners or utility companies to protect their 163 services and assets, sometimes with assistance from government agencies.

2. Methods

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We generated and qualitatively analysed data from multiple sources to build a detailed understanding of the UK case. This included a range of relevant documentation about the dispute, including: publications by campaigners, civil society organisations and the UK Government; minutes of meetings; internal

Government correspondence; and national and local media reports. We interviewed seven 'key informants' (Gilchrist and Williams, 1999) in relation to the eradication project: a lead campaigner, a borough ecologist, representatives from two conservation charities, and three civil servants. We chose these detailed methods over surveys of residents and wider constituencies because although this dispute was important enough to significantly disrupt the eradication initiative, in practice it revolved around the interests and activities of a very small number of people: government representatives and agency staff, on the one hand, and a handful of committed campaigners on the other. We were therefore particularly interested in their motivations, perspectives and interpretation of events, and particularly those of campaigners, as our broader question was to understand why and how people might oppose management initiatives of this type.

Interviews were held, with informed consent, at participants' homes and offices, then recorded, transcribed and analysed. We also visited both current nesting sites and held informal conversations with affected residents. Key informant interviews provide extensive, detailed data for exploring a particular issue or series of events, but these findings should also be triangulated and cross-referenced against other sources (Yin, 2014).

We conducted additional analyses on a range of sources relating to monk parakeet populations and management outside the UK, which fell into four main categories: (a) academic, peer-reviewed publications; (b) 'grey' literature publications by local and national governments, civil society organisations and campaigner groups; (c) media articles and reports relating to specific management disputes; and (d) informal electronic sources, including email correspondence with managers and campaigners, and public blog and Facebook posts.

Our inductive analysis involved three stages: first, as our case study was largely retrospective, we wanted to establish what had happened. We therefore constructed a detailed chronology (briefly summarised below) to understand how

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¹ Civil servants were unable to discuss the details of the specific case in interviews, and are therefore not quoted here. However, they provided extensive general information about the UK Government's strategy and procedures relating to introduced species.

the dispute emerged and developed. Second, we were interested in understanding why and how campaigners, residents and town councils challenged or opposed the eradication project. We therefore coded the reasons campaigners gave for their opposition and sorted these into loose thematic categories. It is important to note that we are not claiming that the views of campaigners were fully representative of the attitudes of their respective communities; although the campaigners themselves believed their view was shared by the majority of residents, we cannot confirm this to be the case. We show below that campaigners did generate and demonstrate a level of support from other residents and wider constituencies (many of whom signed petitions, for example). To our knowledge, no residents actively defended the eradication initiative in public fora, although some were evidently supportive as Government agencies were permitted access to control parakeets in a number of properties, and several residents made supportive statements in the media. Many more will have been unaware of, or disinterested in, the dispute. Finally, on recognising connections between this case and others in the USA, we extended our analysis to include the additional sources, looking for similarities and differences between drivers, events and outcomes of management disputes.

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3. Results and Discussion

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3.1. Chronological case outline

Transient populations of monk parakeets may have occurred in the UK since 1936 (Parrott, 2013), but statutory interest in managing these populations only arose in 2007/8. Since 2006, all non-native species (introduced through human activity) in the country, and those considered likely to arrive, have been subject to a standardised risk assessment procedure involving expert evaluation of (a) the likelihood of the species' wild establishment and spread, and (b) its potential negative economic, environmental or social impacts. Completed documents are peer reviewed and appraised by a Risk Analysis Panel, then presented to the Non-native Species Programme Board (NNSPB) comprising representatives from Government bodies and agencies. The NNSPB considers the risk assessment and other information (e.g. management feasibility, cost) before making recommendations to Government ministers. Two points about the risk assessment process are worth noting here: first, it does not consider any positive impacts an introduced species' presence might have. Second, it does not consider the potential impacts or feasibility of management activities, nor include management recommendations.

The risk assessment for monk parakeets designated the species a 'medium' risk with 'moderate' potential impacts, based primarily on evidence of damage to crops and artificial structures from the native and the introduced range (GBNNSS, 2010a). This assessment, combined with internal institutional assessments of the technical and financial feasibility of removing the small, spatially restricted populations (see below), were key drivers of the UK eradication initiative. There are also other, more general influences on management decisions, which are taken with reference to supranational agreements (such as the CBD) and the national GB Non-Native Species Strategy (Defra, 2008a).

The two main monk parakeet populations in England are in Borehamwood (Hertfordshire) and the Isle of Dogs (London), which are about 24km apart and are assumed to be distinct. Both groups have lived outside captivity since the early 1990s (Parrott, 2013), and by the early 2000s were reported to be expanding (Tayleur, 2010). Management feasibility trials were discretely conducted by the Government's Animal Health and Veterinary Laboratories Agency (AHVLA)² between 2008 and 2010. Trapping efforts were largely unsuccessful, but shooting (using a specialised ammunition) was found to be reasonably effective (GBNNSS, 2008). The outcomes of these trials were reported to the NNSPB, who recommended that the parakeets should be eradicated as a 'rapid response' precautionary measure. The programme received ministerial approval and began in early 2011. Civil servants consulted with 'stakeholder groups' (GBNNSS, 2010b) – it is not clear, from the information available, which groups these were — and prepared statements for the press should enquiries be made. The project was not publicly announced, but homeowners in the target areas were approached and requested to allow agency staff to conduct management activities (i.e. nest removal, trapping, shooting) in private gardens.

² Since restructured as the Animal and Plant Health Agency (APHA)

In April 2011, a national newspaper revealed the Government's "secret plans...to exterminate" monk parakeets (Osborne, 2011). The story was picked up by several other news outlets, most of which included extracts from Defra's (the UK Government's Department for Environment, Food and Rural Affairs) press statement:

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"This invasive species has caused significant damage in other countries and we are taking action now to prevent this happening in the UK...We want to get rid of the wild population. There will be trapping, rehoming in aviaries and we will probably have to shoot some as well."

('Defra spokesperson' quoted in Bowcott, 2011)

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The story drew attention in both boroughs with resident monk parakeet populations. Led by a handful of committed individuals, concerned parties then employed a range of techniques to oppose the scheme. In Borehamwood, campaigners corresponded with a local reporter (who regularly published partisan updates on the story) and the animal protection organisation Animal Aid. which helped them organise and promote their campaign. Physical and online petitions against the eradication were set up: ~2,000 signatures were collected from borough residents and presented at the UK Prime Minister's residence. Relations between campaigners and Government deteriorated and became increasingly antagonistic. Campaigners photographed Government agency staff removing nests in camouflage uniforms; allied journalists subsequently published reports labelling them as "overweight soldiers" (Darlington, 2011a) and civil servants as "petty pen-pushers" (Jones, 2011). Shortly thereafter, the campaigner who took the photographs was visited by police officers and threatened with legal action. Borehamwood's campaigners also lent their support to the parallel campaign on the Isle of Dogs, where campaigners additionally took direct action against management attempts. A network of 'parakeet protectors' was set up to 'leaflet' residents, asking them not to co-operate with government agency staff (The Wharf, 2011), and "when the man in charge of trapping...come[s] along there is usually a phone call, and we make a bunch of noise, and the birds fly away" (campaigner, Isle of Dogs, quoted by Bird Toy Factory, 2011).

Campaigners also lobbied their local governments. In October 2011, two lead campaigners in Borehamwood collaborated on producing a report, written in a semi-academic style, arguing against the eradication. This was submitted to Hertsmere Borough Council, which, in response to residents' concerns, had temporarily withdrawn permission for birds to be shot on public land. The Council requested both campaigners and Defra to submit their arguments to its executive group. Following these representations, the Council resolved to make decisions about parakeet management on public land on a case-by-case basis, but banned shooting "in accordance with the request of the campaigners" (Herstmere Borough Council Executive Minutes). A similar story unfolded in the Isle of Dogs, where the Tower Hamlets Council, following representations from campaigners, restricted management methods permitted for parakeets on public land (Hayes, 2012). This, in combination with private individuals denying access to gardens (where many of the birds were nesting) created significant delays for the project. At the time of writing in 2017, the stalemate continues, but the Government continues to aim for eradication and has since changed the law in a way that improves its chances: The Infrastructure Act (2015) specifically provides Government agencies powers of access to private land for the purposes of removing 'invasive, non-native species'. Exercising these new powers of access is almost certainly the Government's next step; whether and how the project's opponents continue to resist remains to be seen.

3.2. Drivers of conflict

Our analysis identified three important sources of tension between proponents and opponents of management. First, we found disagreement around the justification and necessity of the project, and particularly around whether monk parakeets posed a (significant) threat to their new environment. We demonstrate how opponents and proponents of management used the same evidence base to draw different conclusions about the necessity of management. Second, human relationships with introduced parrot populations are more emotional and complex than cost-benefit analyses and risk assessments suggest. We discuss and provide evidence for important affective factors that drive opposition, and which may be overlooked in formal deliberations. Finally, opponents of eradication in the UK were partly driven by their distrust of, and resentment towards, the Government and their dissatisfaction with the process by which

management was planned and delivered. We therefore consider the importance of management process, and the relationships that develop between proponents/agents and opponents of management.

3.2.1. Evidence, justification and (in)justice

In their respective written submissions to Hertsmere Borough Council in 2011, both the Government and campaigners drew on international experiences of monk parakeet introductions and management to argue their case. The same pool of information was selectively applied to support different arguments, made possible by extensive variation in the degree and severity of monk parakeets' impact elsewhere, and significant uncertainty around the likelihood of their impact and spread in new regions. Thus, the NNSPB was convinced the threat posed by monk parakeets was sufficient to warrant action, as a result of, "considering all the evidence on the threat they pose to economic interests... and taking a precautionary approach to any potential threat to biodiversity." (Parrott, 2013). Campaigners, however, concluded that: "there is no evidence to justify the cull of parakeets. There is also no evidence to show they are a threat to agriculture or to local wildlife" (campaigner, Borehamwood, quoted in Thain, 2011). Table 1 provides a detailed summary of how both parties employed existing evidence to support their respective positions.

Table 1. Comparison of Government and campaigner use of evidence in documents submitted to Hertsmere Borough Council for consideration.

The Government submission was presented by the Department for Environment, Food and Rural Affairs (Defra)

Issue	Government submission	Campaigner submission	Notes: use of evidence
Population size and growth	"The population is not in decline. It has shown sustained overall growth over the years."	"The tiny population in the UK has been carefully monitored and is known to be in decline."	Defra's records show slow but steady population increase in England. The population was recorded to decline following, and likely affected by, management trials.
	"In Spain and the USA, their population has grown exponentially once they have become established"	"The climate [in Spain] is different from that of the UK. In New York State, where temperatures are similar to in the UK, observations over the past few years indicate that the populations are either self-limiting or are remaining stable with little increase."	Populations in southern Spain, particularly Barcelona, have shown rapid expansion, as have populations in Texas and Florida, USA. In northern regions of the USA, population success and growth rates have been more variable.
	"A population of monk parakeets were kept at liberty in Whipsnade Park, Bedfordshire for some time but had to be recaptured due to them causing "so much damage in orchards for some miles around."	"Previous populations existing elsewhere in the UK have died out naturally."	Both statements are supported by historical records from the UK (Tayleur, 2010; Yealland, 1958)
Risk / evidence of economic impact	 "Agriculture: Implicated in causing over one billion dollars per annum in damage in native range. Capable of causing severe local damage in their introduced range: 	"Dr Gochfeld wrote "I have found no evidence that my earlier concerns about its pest status were warranted. This means little or no evidence of major agricultural damage from its native	Dr. Gochfeld is an American environmental scientist whose statement of support for removing monk parakeets from the 'potentially dangerous species' list in New Jersey, USA, is appended to the campaigner's submission.
	Dade County Florida, more than 30-fold increase in damage where monk parakeets present and estimated revenue loss of \$477 per agricultural acre attributed to monk parakeet."	haunts in Argentina and Brazil, nor its adopted lands in Florida and New Jersey."	The Government submission from Defra contained no references, but the figures provided from Florida and Spain are from Tillman et al. (2000) and Conroy and Senar (2009) respectively.

"Utilities:

- Frequently nest on electrical structures which can cause frequent power outages. This behaviour is observed in every state in the USA where the birds are breeding. Costs for repair estimated to be \$566,000 annually in South Florida or \$551 per incident. Total costs associated with power failures attributed to the Monk Parakeet in 2001 were \$585,000, or \$570 per incident. NB This impact was not anticipated when the birds first started to breed.
- The cost to remove both a nest and the birds inhabiting it is estimated at \$1,500 per nest.
- In the USA the cost of nest removal alone to reduce the risk of power outages was estimated to be \$1.3 million to \$4.7 million over a five year period."

"Monk parakeets have shown their propensity for crop damage in the UK in the past."

"The Risk Assessment made clear that this species is capable of causing severe local damage to crops" "This issue is not so applicable here in the UK because of our electricity supply infrastructure; we don't have many pylons in towns and the distribution network in towns is, in the main, below ground. In the US they have a 110v system which necessitates thicker cables and higher currents (more waste heat) with transformers and cables strewn across the local street scene... In Borehamwood we do have telegraph poles for phone lines and the Eruv poles.* There have been no nests on any of these structures in the 18 years feral monk parakeets have lived here."

Defra's figures can be found in Avery et al. (2008, 2002) based on studies in Florida, USA. The figure provided for per-nest removal is actually "\$415 to \$1,500 per nest" (Avery et al., 2008: 1449). The final estimated cost over five years is also only for Florida.

There is only one record of monk parakeets nesting on infrastructure in the UK, on a mobile phone mast. Both documents acknowledge this.

"According to Tayleur (2010) there are no reports of agricultural damage by monk parakeets in the UK"

"Few studies provide convincing evidence of widespread agricultural damage. No massive agricultural damage as had been predicted thirty years ago in the US (Spreyer and Bucher 1998)." Tayleur (2010) supports both statements: "In Argentina, the amount of damage caused by Monk Parakeets is *locally severe*, but regionally negligible (Bucher 1992). *Very little empirical evidence exists* that Monk Parakeets are highly destructive agricultural pests and predictions of severe damage to crops in the USA (Davis 1974) appear not to have been borne out (Spreyer & Bucher 1998)... There *are no reports of agricultural damage* by Monk Parakeets in the UK." (emphases added)

Risk / evidence of environmental impact

"Although there is unlikely to be competition with native birds for nesting sites, competition for food may be an issue since monk parakeets are known to dominate feeding areas and act aggressively to competitors"

"[Monk parakeets] do not compete with other species for nesting sites. On the contrary they will happily share their large communal nests with a variety of creatures and have been known to share with bats, opossums and geese (Athan 2007) as well as house sparrows here in the UK. According to the New York Protection of Monk Parakeets Bill (New York State Senate 2011b): Quaker [monk] parakeets are neither harmful to the environment, nor displaced or been a threat to any native species."

The risk assessment states: "Monk parakeets frequently dominate feeding areas (South and Pruett-Jones, 2000) and have been reported to kill native birds (Davis, 1974)" (GBNNSS, 2010a: 1).

The Davis (1974) reference, though widely used, is based on anecdotal reports. No research has investigated monk parakeet resource competition with native species, including the South and Pruett-Jones (2000) paper, which makes no comment as to dominance in feeding areas or interaction with native species.

There are records of monk parakeets sharing nest structures with other species (see Spreyer and Bucher, 1998). Anecdotal reports suggest their interactions with sparrows can be agonistic, however (Freeland, 1973; Wagner, 2012)

Risk of health and social impact

"Potential for disease transfer both to livestock (e.g. poultry flocks) and humans. In Barcelona, a number of pathogens have been detected in the faeces of feral monk parakeets — Chlamydophila psittaci, Salmonella, Campylobacter, E. coli and a number of viruses."

"...there is no evidence that the droppings of Quakers are more substantial or more infective than those of any native bird species."

Neither statement refers to external evidence.

^{* &#}x27;Eruv poles' and linking wires are structures associated with the creation of an Eruv (an area within which Orthodox Jews are permitted to carry or push objects on the Sabbath).

One point of agreement was that the existing small, spatially limited populations of monk parakeets had not yet created demonstrable problems in the UK. Campaigners used this observation to contest Government claims that monk parakeets constitute a significant threat: "These little birds have been in the town for a very long time and they haven't to my knowledge caused any damage to crops or pylons. I believe the reason they haven't is because they won't" (campaigner, Borehamwood, quoted in Darlington, 2011b). However, lack of observed impact was less germane to the Government's case, which approached eradication as a precautionary (rather than a mitigation) measure. The Government argued that "a lack of full scientific certainty about the precise nature of the threat...should not be a reason to delay effective action" (submission to Hertesmere Borough Council). This is an iteration of the 'precautionary principle'. the power of which lies in its rational proposition that, in the face of uncertainty, acting now to prevent future problems is the least risky, most effective way to proceed (Cooney, 2004). Adherence to the principle promotes a 'guilty until proven innocent' approach to introduced species, a term regularly employed in invasion science to advocate stronger biosecurity measures (Davidson et al., 2013; Ruesink et al., 1995). However, the appropriateness of applying the precautionary principle has been challenged when management interventions involve the death or captivity of sentient animals on the grounds of possible future impacts (Simberloff, 2005). Although monk parakeets have demonstrably created economic losses in their native and introduced range (see Table 4.1), no research has directly assessed health or ecological impacts, and there is no substantiated evidence of either having emerged, thus far, in any part of the species' range. Some felt, therefore, that not only was eradication unjustified by current evidence, but that it was also an injustice. The UK's parakeets were being targeted for impacts they had not yet produced, and which Defra could not confidently claim would emerge: "I could understand if they were killing other birds but they live their life and leave others alone" (resident, Borehamwood, quoted in Darlington, 2011c).

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The disagreements over management justification identified here can also be understood as divergent assessments of the relative costs and benefits of eradication. For Defra, eradication provides long-term national 'security' against the possible spread and potential negative impacts of a non-native species.

Resourcing a discrete project with a definitive outcome was preferred over the potentially high costs of ongoing management, should the population expand. It was also argued that eradication was preferable to long-term population control because fewer birds would be killed overall. Campaigners, armed with the same information, argued that the costs of animal suffering and loss of life were disproportionate to the risk: "tragically it seems to be the case that saving costs and time clearly take priority over the lives of these birds" (campaigners, quoted in The Docklands and East London Advertiser, 2011). They contended that eradication was a poor use of public money, and disputed the Government's claim that it provided a definitive solution: "Defra is spending approximately £1,000 per bird for this eradication programme when anyone can still go to a pet shop, buy one and then release it" (as above). As with many issues in this debate, campaigners and Government spokespeople strongly disagreed on this point. However, there was also evidence of more nuanced views among other interested, but less vocal, parties. The borough ecologist, for example, saw value in both arguments, noting that eradication seemed "a very sensible approach if they might cause damage in the future...it's easier to eradicate them at the moment. By the time they start causing damage, it's too late." Yet, he also pointed out that, "if this species is potentially a real problem, then continuing to allow its sale and keeping in captivity...seems absolutely bizarre."

Finally, and more difficult to tease out from formal discourse (for reasons discussed in more detail below), some residents felt that the parakeets' presence brought certain benefits to their boroughs. Indeed, that campaigners went to considerable lengths to defend the parakeets indicates not only that they opposed what they felt was an unjust, unjustified intervention, but also that they wanted the birds to stay, and were dismayed at the prospect of losing them.

3.2.2. Affective attachments

We found that the development of affective attachments to introduced populations can be important drivers of opposition. As in other environmental conflicts (see Buijs and Lawrence, 2013; Satterfield, 2002) we found emotional drivers to be intertwined with 'rational' argumentation throughout our analysis. For example, there are indications of deep apprehension, and even guilt, felt by eradication proponents concerned about the effects of human-mediated species

introductions: "we brought them here...it's our fault and we are taking the blame for that and we're trying to fix it" (interview with conservation professional, 16/1/15). There is also an emotional element to the 'sense of injustice' experienced by those who feel management is unwarranted (above). Here, however, we focus specifically on affective responses to parakeet presence, to attend to this comparatively neglected aspect of opposition to wildlife management. In this section, we draw on evidence from both our research in the UK and from discourse surrounding monk parakeet management efforts in the USA (further details of several cases are provided as Supplementary Data). We do this to highlight apparent patterns in people's responses to both introduced parakeets and the management initiatives targeting them, and to flesh out our proposition of affective attachments.

We use the term 'affective attachments' to describe emotional and material connections that humans can develop with 'charismatic' nonhuman animals through repeated positive interactions, and the integration of particular populations and species into individual, community and cultural identities. Monk parakeets are regularly described as a 'charismatic' species (e.g. Avery et al., 2006; Parrott, 2013; Simberloff, 2003), a term often used in bioscience and conservation to describe wildlife with "popular appeal": Lorimer, 2015) (p39). However, few discuss exactly what charisma means or the properties that constitute it. Lorimer (2015, 2007) suggests this nonhuman charisma is neither an inherent characteristic of a species, nor simply a property attributed by humans. Rather, charisma is produced through various forms of encounter between humans and nonhumans. Lorimer outlines a loose, three-part typology of ecological, aesthetic, and corporeal charisma. Ecological charisma identifies how human senses and biorhythms intersect with those of other species in ways that make certain wildlife more detectable, recognisable and distinguishable. Monk parakeets are brightly coloured, build obvious nests, and vocalise well within the range of human hearing. Aesthetic charisma refers to general species characteristics, including appearance and behaviour that elicit affective responses in humans. Parakeets' attractive plumage and entertaining social and foraging behaviour can produce positive emotional responses: "if you watch one eating crab apples in the tree, picking them up with its feet and lifting them...they are absolutely endearing, there's no doubt about it" (interview with conservation

professional, London, 12/1/15). The volume, pitch and insistency of the birds' social calls is less well-received, described by some as "screeching" and "bedlam" (UK residents quoted in Whalen, 2013), though others are less troubled: "it might wake you up, but it sounds very nice" (Chicago resident quoted in Brotman (1988)). Aesthetic charisma, then, can vary in relation to parakeet numbers, proximity, time of year, and the disposition or mood of affected humans. Corporeal charisma describes the "affections and emotions engendered by different organisms in their practical interactions with humans" (Lorimer, 2007: 921). 'Epiphanies', for example, are a manifestation of corporeal charisma: memorable, formative "moments of connection" (2007: 922) with other living organisms. A common affective response to material encounters with parakeets in their introduced range is perhaps best described as 'dissonance': the surprise of encountering an organism out of (expected) place. This dissonance might manifest negatively, as illustrated by those human residents concerned that parakeets don't fit in: "they are a nuisance...an alien species has been introduced and it is not right" (resident, Borehamwood, quoted in Darlington, 2011c). Equally apparent, however, are more positive experiences of dissonance, such as curiosity or wonder arising from encounters with incongruous parakeets:

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"It surprises and delights many observers to find that parakeets aren't entirely confined to warm climates. One cold winter day I went for a walk in Chicago's Hyde Park...Flurries were dusting the deep snow already on the ground...To then see a half-dozen emerald-green birds with lazuli primaries flying around the park was like witnessing apparitions escaped from some travel agency's promotional posters."

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(Friederici, 2005)

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Monk parakeets also have the capacity to respond to, and probably even recognise, individual humans:

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"The monk parakeets have this thing...if there's not seeds out there, they give me the `YAA YAA YAA' - I mean, they're yelling. It's, like, they know when there's no seeds. They'll tell you,"

(Chicago resident, quoted in Janega, 2007)

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"They squeak and squawk in the elm tree in my front yard...Sometimes I'll go out on my porch and squawk back, just to let them know I'm listening. They'll stop, and look at me out of one eye, then the other, and then continue their conversation."

506 ('Robin M.', 2014:

('Robin M.', 2014: comment posted to Yelp.com)

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Correspondingly, people also recognise, distinguish and attend to particular birds. For some, their association with parakeets develops into an important part of their identity: they become a self-styled "parakeet protector" (Whalen, 2013) or "parrot trooper" (Brotman, 1988), working to represent their 'friends' (Bingham, 2006)² in campaigns, legal proceedings and the media. Dedicated 'parakeet people' can be found both in the UK and the USA, leading campaigns, conducting research or simply sharing their enthusiasm: in Brooklyn (NY), for example, the local expert leads tourists on regular 'Wild Parrot Safaris' (brooklynparrots.com).

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Parakeets also become integrated into the identities of particular communities. Seymour (2013) highlights conceptual links that campaigners make between parrots and certain peoples (e.g. immigrants, cosmopolites) and locales. We also found these links in our analysis, for example: "[Parakeets] are successful Brooklynites, in that they are adaptable, eat a wide variety of foods and like to talk" (resident quoted in Powell, 2006). Identity integration, then, includes parakeets coming to symbolise or encapsulate existing ideas about the defining characteristics of places and people. However, over time parakeet presence can equally produce, or at least enhance, identities: "it turned into a Borehamwood thing...in the sense that...they were Borehamwood parakeets, and so the thing about them being here was...important" (interview with campaigner, Borehamwood, 17/1/15). In both our UK and wider analyses we found numerous discursive indications of the interweaving of parakeet presence and activity with the self-identification of certain communities. Quotes illustrating this, and other indicators of affective attachments from multiple regions, are presented in Table 2. There may also be subtler, less linguistically explicit markers of developing

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¹ A striking example of this is the relationship 'the parrot guy', Mark Bittner, developed with introduced parakeets (in this case red masked parakeets *Psittacara erythrogenys*) in San Francisco, documented in *The Wild Parrots of Telegraph Hill* (Irving, 2003). Bittner spent many hours feeding and observing the parrots, and acknowledged that he became very attached to them. On the death of one individual, he said: "I had to admit [after that] that I really did love them".

² Where cross-species friendship is "characterised not (as has traditionally been the case) by the sorts of entities it links but, rather, by a certain quality of being open to and with others" (Bingham 2006, p489).

attachments: for example, a colony in San Leon, Texas, inspired the logo of the Railean rum distillery (railean.com); one can buy a t-shirt 'honouring' parakeet colonies in Chicago and Brooklyn (zazzle.com); and introduced colonies in Texas have dedicated Facebook pages where residents report sightings and share stories.³

³ Austin (https://www.facebook.com/MonkParakeetsAustinTexas/) and Dallas/Fort Worth (https://www.facebook.com/The-Monk-Parakeets-of-the-DallasFort-Worth-Metroplex-157513654299450/)

Table 2. Quotes indicating development of personal and community attachments to monk parakeets

Location:	Quote:	Parakeets associated with:	Source:
Brooklyn, NY, USA	"They've been here so longit's like we grew up with the parrots."	Place (over time) Personal history	Resident quoted in Cohen, (1996)
	"A West Indian-born parks workerand his fellow laborers hear what sounds like a flock of sea gulls dive-bombing at their heads. The workers instinctively duck and whip-round and look up and see - those crazy green parrots, expertly mimicking the seagull's caw. "Man, they do that a couple times a week just to play with our minds," Joseph said, grinning wide and shaking his head. "They are a crazy bunch of immigrants, those birds."	Positive interactions Cultural symbolism (immigrant community)	Powell (2006)
	"They've been here for 30 yearsThey're part of the neighborhood."	Place (over time) Community identity	Campaigner quoted in Durkin (2008)
Chicago, IL, USA	"I think of them as my parrots, as does everyone in Hyde ParkWhenever a professor comes in from Europe and I give him a tour of Chicago, I drive by and point out the parrots."	Place (uniqueness) Personal identity	Campaigner quoted by Brotman (1988)
	"The Hyde Park parakeets, miraculously surviving brutal winters, [are] a colorful example of life that adamantly refuses to perish, of the kind of instinct that has made Chicago harsh and great. I actually have never seen one: the possibility that they are made up makes the whole thing even better."	Place (character) Cultural symbolism (resilience)	Hemon (2013: 131)
New Haven, CT, USA	"Denysenko said his dad, Alex, planted the locust in 1966, taking a 4-foot sapling from a family member's homeAlex Denysenko loved the exotic green parrots that squawked around the neighborhood. He would pour sunflower seeds into a bird-feeder and reel it to the middle of the clothesline, attracting the birds. When the trees got big enough, the birds would settle there in large communal nests. Alex Denysenko died three years ago at the age of 98."	Personal history Positive interactions	Bailey (2013)
Yacolt, WA, USA	"I don't know why they chose Yacolt, but they've wakened up this townthis town has become famousI mean, most people have never even heard of Yacolt. It's not even on the map sometimes."	Place (uniqueness) Community identity	Resident speaking in Driggins (2010)

	"They're more than just birds to us, they're part of our community"	Community identity	Resident quoted in Gilbert (2007)
Isle of Dogs, London, UK	"These birds have been here for years and the locals love seeing them here. They are part of the Island's wildlife and very friendly"	Place (over time) Positive interactions Community identity	Campaigner quoted in Hayes (2011)
	"Peopleare quite proud of having the[m]they feel there's something rather specialbirdwatchers come down to see theml thinkthere was a feeling of pride that the Isle of Dogs had got this special bird."	Place (uniqueness / character)	Interview with borough ecologist, 12/1/15
Borehamwood, Hertfordshire, UK	"They add a little bit of colour to the environment, it's something a bit out of the ordinary, which brings character to Borehamwood"	Place (character)	Campaigner quoted in Darlington (2011c)
	"[Many residents] view the birds as an attractive and charming addition to the town and feel they are as much a part of Borehamwood's heritage as the film industry."	Place (character)	Campaigner submission to Hertsmere Borough Council, 2011
	"They are part of the community, people want them to stay, people enjoy looking at them."	Positive interactions Community identity	Campaigner quoted in Darlington (2011d)

These associations between people and parakeets can develop latently, without explicit attention or declaration. However, management proposals have forced people to reveal hitherto unspoken attachments, as they realise – and are compelled to articulate – that something they have come to care about is under threat. Actively engaging in protection campaigns has also contributed to the development of attachments. One campaigner in Borehamwood, for instance, had paid little thought to the birds frequenting the garden until informed of their impending removal:

"Half a dozen parakeets used to sort of swoop into the garden and go onto the trees and then sweep out again, and [I] didn't think anything more of it. [Some years later] there was a knock at the door...they gave me a letter...to say that [parakeets] were an introduced species and they were a threat, and they wanted to try and eradicate them. And she said 'would you have traps in your garden?' I said 'oh...I'm not sure about that, [I'II] have to think about it'. And that's kind of how it all started."

(interview with campaigner, Borehamwood, 17/1/2015)

Attachment and protectionism are therefore closely interrelated, although one doesn't automatically signify the presence of the other. For instance, one might appreciate parakeets yet be unconcerned by the prospect of management (e.g. "much as I like the birds, I don't want them here if they're going to be a plague": Chicago resident quoted in Brotman, 1988). Conversely, some people defend monk parakeets against management without having any specific association with them: regional or national animal rights and/or welfare organisations, for instance, have opposed management in the UK, Connecticut and Yacolt (Washington) on the grounds of more general ethical oppositions to lethal wildlife control and/or the exotic pet trade.

Whatever the initial drivers, however, defending parrots against management and proactively promoting their safeguarding have drawn protectionists into politico-legal or techno-scientific arenas. In these domains, positions must be rationalised and decisions justified in relation to expert advice and/or quantifiable cost-benefit analyses (Adams, 1997). Consequently, the various components of attachment – affective logics, relationships and identities – become comparatively ineffective, and may be considered illegitimate (Buijs and Lawrence, 2013; Whitney, 2013). Politico-legal protectionism therefore involves translating attachments into resolutely unemotional reasoning. Consequently, over time, "I can't make a logical argument for keeping

them, but I can make an emotional one" becomes, "we will continue to campaign...not for emotional reasons but because their eradication is senseless and unjustified" (same campaigner, Borehamwood, quoted in Darlington, 2011c, and writing in a 2013 statement respectively). Campaigners in Borehamwood felt a rationalised approach was the most likely to achieve results:

"There wasn't really much point in jumping up and down with placards and shouting and screaming...so the whole approach [was] to try and make a reasoned, sensible argument as to why they were wrong and why it was a waste of money...we wanted to...show that we were serious, and that it was a serious piece of work, and it wasn't just like...we like them and why get rid of them"

(interview with campaigner, Borehamwood, 17/1/15).

Although employing emotive appeals in publicity statements and materials, campaigners recognised that even though there are multiple reasons for concern about monk parakeet eradication, only some would be considered "serious". Accordingly, the document that campaigners wrote for Hertsmere Borough Council focused on refuting Defra's case with evidence and economics, and included little about either affective factors or positive associations between people and parakeets.

Campaigners in the Isle of Dogs took a more direct approach to opposing management, including the placards and direct action rejected by the Borehamwood contingent, but also made political progress through formal representations to Tower Hamlets Council. Again, the key line of argument was that the threat was overstated, but local councillors also seemed to appreciate the significance of community attachments: "Cllr Khan said we should be proud of them rather than try to destroy them. That was all we were asking for because the people on the Island really love these birds" (campaigner, Isle of Dogs, quoted in Hayes, 2012).

3.2.3. Relationships and management process

Despite institutional recognition that an eradication project could generate controversy, the potential strength and power of opposition to management was either severely underestimated or intentionally disregarded by central Government. Internal correspondence indicates that efforts were made, at least with the feasibility trials, to maintain a low profile and avoid public attention. Presumably, this strategy was an

effort to avoid conflict, but may have exacerbated it. Campaigners were unhappy that the trials had proceeded in what they felt was an underhand manner, and became distrustful of Government agencies: "I started doing some digging around, and found in 2008 they'd been secretly shooting them...and I thought, I don't really like this" (interview with campaigner, 17/1/15). Similarly, *The Independent on Sunday* bolstered the drama of their story by "revealing" the Government's (accessible, but not publicised) "secret" eradication plans (Osborne, 2011). Civil servants had approached specific householders to request permission to access private gardens. However, there does not appear to have been an effective mechanism for engaging broader resident communities and addressing concerns. Campaigner and press enquiries were met with standard lines from an unidentified 'Defra spokesperson':

"We made all these arguments as to why, perhaps, they shouldn't be doing what they're doing, and they just didn't want to know...They were obviously just trotting out the same letters every time...we'd make an argument and they would just write exactly the same thing. Didn't really feel as though they were engaging in the debate."

(interview with campaigner, 17/1/15)

Campaigners also suggested rehoming the birds in a local aviary, but this was not an option considered favourable by the Government. Trials had found trapping the birds challenging and there were concerns that rehoming carried the risk of the birds escaping; the Government contended that "it is considered wiser to eradicate invasive species from the wild rather than seek to capture and re-home them" (Defra, 2008b). Consequently, campaigners added feelings of exclusion and disempowerment to their grievances, and challenging the perceived anonymous authoritarianism of the Government became part of their mission:

Interviewer: Why is this so important to you? Campaigner: Ultimately it is the birds...because it is nice having them around...[pause] And maybe there's a little bit of...it's sort of David and Goliath isn't it?" (Borehamwood, 17/1/15) "My argument is, the sky doesn't belong to Defra" (campaigner, Isle of Dogs, quoted in Whalen, 2013).

In their submission to Hertsmere Borough Council, Borehamwood's campaigners drew on their experiences to cast the Government and its agencies as incompetent and untrustworthy. They highlighted conflicting statements about the project's aims and whether the birds would be captured or killed. Highly partisan, but nevertheless supported by (selective) references, quotes, appendices and a petition signed by ~4,000 people, this document and presentation was sufficient to convince the Council to prohibit lethal management of monk parakeets on its land. In contrast, Defra's confident but equally selective submission included no supporting references (relying instead on the assumed legitimacy of the peer-reviewed non-native species risk assessment) and argued that national and supra-national strategies for invasive species management gave it authority to act. In terms of public support, it referred to a national independent survey, which found "broad support for lethal control of nonnative species". However, it made no reference to the specific concerns of the community represented by the councillors receiving the report. Furthermore, "there was no representative from Defra present at the meeting, which [the] chairman...said 'was a shame and frustrating'" (Thain, 2011). Similarly, in the Isle of Dogs, only campaigners met with councillors to make their case. Arguably, the lack of meaningful dialogue about the issue had damaged the Government's relationships with concerned citizens and local authorities and, ultimately, the success of its project.

3.3. Networks and patterns in management disputes

Finally, an interesting feature of this case was that, in building a counter-narrative against eradication, campaigners sought out and learned from the experiences and arguments of previous management disputes. Indeed, a loose network of parakeet protectors formed within and between regions, states and nations: Borehamwood campaigners were advised by veteran parakeet advocates from the New York metropolitan area, and went on to support activists in the Isle of Dogs. By comparison, whilst the UK Government has established a strong system for conducting risk assessments for non-native species, drawing on global evidence, there is currently no formal or explicit mechanism for learning about (or from) past management initiatives. This is unfortunate, because monk parakeet management has a documented history of social conflict and unsuccessful interventions. For example, activists in Chicago, Illinois and Yacolt, Washington prevented eradication efforts in the 1980s and 2010s, respectively, and advocates in the New York metropolitan region have additionally

campaigned – as yet unsuccessfully - to increase the level of legal protection afforded to monk parakeets (see Supplementary Data). There are commonalities between past disputes that could enable would-be managers to anticipate, and potentially address, social concerns. For instance, disputes have repeatedly arisen in northerly, urban-suburban areas where charismatic parrots have established relatively small populations over several years (and sometimes decades) before being threatened with eradication and/or lethal control.

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4. Conclusions

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Although focused on a single species and a handful of cases, the findings of this study are useful in informing future management approaches, both specifically, in relation to introduced monk parakeets, parrots and, more broadly, to other introduced species. First, as noted in a summary report of the UK case, "there appear[ed] to be a lack of understanding, or resistance, to the concept of the precautionary principle – certainly in the case of colourful and charismatic species such as parakeets" (Parrott, 2013: 85). We have identified some challenges to application of the precautionary principle in cases such as this, where precautionary action involves lethal control or eradication of charismatic, sentient animals. Indeed, the problem may be compounded in monk parakeet management because the small, locally restricted colonies considered technically eradicable may be the same populations to which humans develop affective attachments. Moreover, where attachments exist, opposition to eradication may be a response to the impending loss of parakeet presence, rather than solely (as is often assumed) animal welfare concerns. Finally, in the UK, eradication was framed as a 'rapid response' intervention. However, although 20 years – the interval between first records of monk parakeets in southeast England and the eradication project – is considered short in ecological time, this represents almost a generation for humans and provides ample opportunities for individuals and communities to associate with, and form attachments to, 'charismatic' introduced wildlife.

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This is not to suggest that precautionary action is not warranted for monk parakeets. Rather, there is room for greater precaution at earlier stages in the introduction process. Measures to prevent introductions of parakeets and other exotic pets involve reducing source populations and preventing releases/escapes. The import of wild-

caught parrots has been banned in the USA since 1992 (Wild Bird Conservation Act, 1992) and in Europe since 2007 (European Commission Regulation No 318/2007). However, many countries – including those that have banned live imports – still permit monk parakeets to be bred and kept in captivity (NB in the USA and Australia restrictions on ownership, breeding and trade vary between states: Moscatello, 2003: Tillman et al., 2000). Robust regulations on domestic parrot trading and ownership may be one means of reducing source populations and propagule pressure, while potentially improving captive animal welfare. Other preventative measures could include establishing clear channels through which people with unwanted exotic pets might surrender them, and enforcement of existing laws relating to the release of nonnative species. Whilst not providing ultimate solutions, a greater, more explicit focus on preventative measures would also serve to eliminate some of the inconsistencies (highlighted by campaigners, but agreed on by both conservation professionals and civil servants) in current strategies that focus disproportionately on reactive management. In other words, a joined-up approach could be both more effective and more convincing.

Similarly, rapid response eradications still have important application to the management of introduced parrots. Such measures may be more acceptable, however, if carried out rapidly in human terms as well as ecological terms (e.g. shortly after detection) and with sensitivity, taking the concerns of affected communities seriously (see also Mackenzie and Larson, 2010). Where ownership remains legal, quickly retrieving and rehoming exotic birds in the same way that authorities might recover escaped pets may be preferable – both socially and in welfare terms – to responding to their presence as an incursion of an invasive species.

Established populations present a slightly different set of challenges. Where populations are small and localised, eradication may be technically feasible. However, the *social* feasibility of such interventions, particularly when they involve lethal control, may be more limited. In the UK case, the Government does not appear to have accounted for the potential depth and strength of opposition. This reveals an important missing step in the management planning process: explicit assessment of the social impacts and implications of management, and mechanisms for addressing or responding to the concerns of affected communities. We have discussed the potential

value of social impact assessments in invasive species management elsewhere (Crowley et al., 2017b) but in brief, we propose that the management of introduced species (like any other form of environmental intervention) can produce both positive and negative social impacts that need to be explored and effectively taken into account in decision-making. Social impact assessment could also help improve relationships between would-be managers and affected communities, provided they incorporate early, good-faith public engagement. The distrustful and combative relationship that developed between Government and campaigners in the UK clearly contributed to the resulting uneasy stalemate, and seeded the potential for the conflict to reignite should the Government reattempt eradication in future. Management disputes in the USA have also become antagonistic at times: campaigners in Connecticut filed a lawsuit when a utility company killed parakeets following nest removal (Harper and West, 2010) and state efforts to remove the Chicago population resulted in public protests (Brotman, 1988). Elsewhere, however, more collaborative approaches have emerged. In Edgewater, New Jersey, the state utility company – learning from the experience of their Connecticut counterparts – works with campaigners and researchers to develop and refine impact mitigation measures that minimise the welfare costs of nest "teardowns" (Burger and Gochfeld, 2009). Campaigners maintain a constructive relationship with the company, whose representatives, they claim, have been "very forthright, open, and cooperative" (Edgewater Parrots, n.d.). The issues surrounding impact mitigation and eradication are somewhat different, but protectionists may nevertheless be more open to population removal if they can participate in decisionmaking processes. It is therefore important that management planning includes spaces and opportunities for open, inclusive exploration of the possibilities and limitations of different management alternatives, including their variable social, legal, financial, and technical feasibility. Thus, there is a need not only for would-be managers to anticipate and understand the concerns of affected communities and interested publics, but also a willingness to take these concerns seriously and adjust management approaches accordingly. The past missteps of others - including illconsidered wildlife introductions and insensitive management interventions – cannot easily be corrected. They do, however, provide opportunities to learn, anticipate, adjust, and prevent history repeating itself.

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