

INTRODUCTION

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3
4 Diet and physical activity are important lifestyle behaviors to decrease the risk of chronic diseases
5 such as diabetes and heart disease, which are currently leading causes of death worldwide.^{1,2} These
6 behaviors depend on individuals' choices and can be influenced by environmental factors including
7 the work-related stress and job characteristics.^{3,4} For example, nursing is a stressful job that
8 involves working long hours (≥ 9 -10 hours/day) and has been associated with poor diet and physical
9 inactivity.⁵⁻⁷ Fatigue and lack of time have been identified as the main barriers to physical activity,
10 while long shifts and lack of breaks at work contribute to poor dietary choices.⁸ A recent study of
11 4000 nurses reported 8.5% had a healthy lifestyle, defined as a combination of factors such as
12 meeting physical activity guidelines and having a high diet quality score.⁹

13
14 Despite potential benefits of physical activity and diet interventions, few studies have evaluated the
15 effects of such interventions targeting nurses.^{10,11} A recent review showed limited changes in diet
16 and physical activity outcomes after a variety of differing workplace interventions, making it hard
17 to conclude whether such interventions could be effective in this group.¹⁰ Therefore, further
18 research is needed on the feasibility and efficacy of diet and physical activity workplace
19 interventions for nurses. The American Nurses Association has acknowledged the need for this
20 population to be healthy by declaring 2017 as the Year of the Healthy Nurse.¹²

21
22 Qualitative researchers have reported the complexity of nurses' working environment, which could
23 explain the limited number of workplace health promotion programs targeting them.^{7,8} The Medical
24 Research Council (MRC) framework considers a complex context like this a crucial factor for
25 intervention implementation.¹³ The MRC framework calls for a systematic approach both in
26 designing and piloting the feasibility of a complex intervention before being fully scaled-up. This

27 approach allows researchers to conduct a process evaluation to identify and understand key factors
28 related to an intervention's implementation, mechanism, and context where the intervention is
29 delivered.¹³ Process evaluation is a necessary step since many effective interventions often fail
30 when scaled-up or translated in real-world settings, because of barriers at patient/participant, staff
31 and organizational levels.¹⁴ For example, a process evaluation of an effective weight-loss
32 intervention identified potential barriers for this program to be maintained in clinical settings, which
33 included facilities' self-reported program staffing and space/equipment availability.¹⁵

34
35 Frameworks like "RE-AIM" have been used increasingly to evaluate interventions targeting
36 behavior change and obesity.¹⁴ RE-AIM follows a logical evaluation sequence in different
37 intervention aspects, including its Reach, Effectiveness, Adoption, Implementation, and
38 Maintenance.¹⁶ This framework enables researchers to identify barriers to successful intervention
39 implementation, which can inform program changes for scalability, improve effectiveness, or
40 design studies of future interventions. This study's aim was to evaluate and understand key factors
41 related to implementation and mechanism of a diet and physical activity workplace intervention for
42 nurses delivered in a hospital context, using the RE-AIM framework to report on these factors.

44 METHODS

47 **Study Design And Setting**

48
49 A 3-month workplace pilot intervention with a pre-post test was designed to promote healthy diet
50 and physical activity. As commonly used in behavior change interventions,¹⁷ these researchers used
51 a combination of theoretical constructs from Social-Cognitive Theory (social-support),¹⁸ Goal-
52 Setting Theory,¹⁹ and Control Theory (self-monitoring).²⁰ This selection was informed by formative

53 work in this group.⁸ Intervention setting and participants included nurses working at public and
54 private hospitals in the Brisbane, Australia, metropolitan. Intervention materials included
55 pedometers, a smartphone app for goal-setting, and a private Facebook group for social support.
56 The intervention was developed using components of the Intervention Mapping (IM) framework,
57 which is a systematic process to guide the development of evidence-based health promotion
58 interventions.^{21,22} Briefly, a needs assessment was conducted to inform intervention development by
59 assessing the target group's need for and interest in a workplace intervention.⁸ This and the
60 literature review helped identify evidence-based intervention strategies, which included self-
61 monitoring, social-support and goal-setting.¹⁰ The intervention components and implementation
62 plan of this 3-month pilot workplace intervention is described in Table 1. Ethical approval was
63 obtained from both the researchers' institution and the hospitals where the intervention was
64 delivered (Ref nr 2014001685 and HREC/14/MHS/190, respectively).

65
66 Participants attended an information session with the researcher, where all anthropometrical
67 measures were conducted and the surveys administered. Participants were asked to complete
68 questionnaires about demographic data, self-rated health, self-efficacy and social support. Finally,
69 each participant was given a Food Frequency Questionnaire (FFQ) and an accelerometer. They
70 were requested to wear the accelerometer for 7 consecutive days and to return it when they attended
71 the second meeting with the researcher (*see* Figure 1). Participants were shown how to use the
72 intervention materials (pedometer, app, and intervention's Facebook group) and granted access to
73 the social media group during this meeting. The researcher also explained how to use the app and
74 set goals. Participants were encouraged to set realistic goals, focusing on small and sustainable
75 changes in their diet and physical activity. The app²³ offered prompts and support for the
76 participant to pre-set dietary and physical activity goals, if preferred. Finally, participants were
77 given a pedometer both as an appreciation gift for their enrollment, and as an intervention strategy
78 to encourage daily steps.

79 The process evaluation was performed using the RE-AIM framework to evaluate the intervention
80 components.¹⁶ The key aspects were the effectiveness and adoption of intervention materials and
81 frequency of use, as per study aims. The intervention program was evaluated in each dimension of
82 the RE-AIM framework: Reach, Effectiveness, Adoption, Implementation and Maintenance.

83

84 **Recruitment And Study Population**

85

86 Participants (nurses >18 years old) were recruited from 2 metropolitan hospitals using emails,
87 posters and word-of-mouth. Researchers contacted Nursing Managers (n=2) from these hospitals to
88 inform them of the intervention and have their support. They invited the researchers to present at a
89 total of 4 staff meetings, of which 3 were with 10 nurses unit managers (NUMs), and 1 was with the
90 nursing education team (n=8 nurse educators). Nursing Managers and NUMs attending the staff
91 meetings sent emails to their staff, totaling at least ~500 nurses across 20 different wards. Four
92 nurses encouraged at least 1 other colleague to participate in the intervention. A total of 65 nurses
93 expressed an interest in the study and arranged a time to meet with researchers for their baseline
94 assessment. Nurses working in either full-time or part-time basis were eligible for participation.
95 Participants were excluded if they had uncontrolled hypertension and diabetes, unstable angina,
96 orthopedic or neurological limitations. Other exclusion criteria included pregnancy or planned
97 surgery during the research period. *Reach* was measured at the beginning of the intervention, based
98 on the response rate (number of participants invited / participants who expressed interest and met
99 the inclusion criteria). The different recruitment channels and strategies also were considered in this
100 dimension, which included posters, staff emails, presentations at staff meetings, and snowball
101 methods from participants and nursing unit managers (NUM).

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105 **Effectiveness – Outcome Measures**

106

107 Outcome measurements were assessed at baseline, at end of intervention to measure changes (at 3-
108 month), and at 6-month follow-up to measure maintenance. The primary outcomes included
109 changes in physical activity behavior, including moderate-to-vigorous physical activity (MVPA)
110 measured with accelerometers, and diet behavior (FFQ). Secondary outcomes were chronic disease
111 risk markers (weight, body mass index - BMI, waist circumference and blood pressure). Changes in
112 self-rated health, and diet and physical activity self-efficacy and social support were assessed.

113

114 Unlike pedometers, accelerometers can measure important domains of physical activity such as
115 duration, intensity, and daily steps; and are non-reactive.²⁴ On the other hand, pedometers are better
116 as intervention tool as they encourage physical activity.²⁵ For this reason, physical activity
117 outcomes were measured with accelerometers (GT3X+ model, Actigraph LLC, Florida US), which
118 have been validated for the measurement of physical activity and sedentary behavior.²⁶ According
119 to best practice guidelines, a valid day comprises of at least 10 hours of wear time, and at least 4
120 valid days (including 1 weekend day) were required for statistical analysis.^{27,28} The main outcomes
121 were time spent in sedentary, light, MVPA, and steps per day.²⁶ Participants who met the physical
122 activity guidelines of 150-300 minutes of MVPA per week were classified as physically active, and
123 not meeting the guidelines classified as inactive.²⁹

124

125 Participants' dietary patterns were assessed with a FFQ (Australian Eating Survey for adults -
126 AES®, Newcastle Innovation Australia), and the Australian Recommended Food (ARF) score.^{30,31}
127 The AES was used to record food consumption for the previous 3 months. Participants were briefed
128 on how to complete the FFQ and given a hard copy of the FFQ for them to fill it up on their own
129 time. Once returned to the researcher, all questionnaires were de-identified and sent to Newcastle
130 Innovation (Newcastle, Australia) for electronic scanning and analysis. FFQ analysis output

131 included macro and micronutrient intake and ARF score for each participant and time-point. This
132 score is based on regular consumption of foods that are in line with the Australian dietary
133 guidelines, e.g. whole grains, low-fat dairy, fruit and vegetables.^{32,33} A point is awarded for each
134 item reported as being consumed at least once a week with scores ranging from 0–74 (74 reflects
135 the healthiest or most optimal diet quality).³⁰ FFQ data were used to assess changes (pre-post
136 intervention) in overall ARF score, and prevalence of healthy choices (e.g. % energy intake from
137 fruit and vegetables) and energy-dense-nutrient-poor choices (e.g. % energy intake from
138 discretionary foods).

139

140 Weight and height were measured using an electronic scale (Charder MS 3200, Hamburg,
141 Germany) and manual stadiometer (SECA 217-172-1009, Hamburg, Germany), approximating to
142 the nearest 0.1 kg and 0.1 cm, respectively. These measures were used to calculate BMI following
143 the formula $BMI = \text{weight (kg)} / \text{height (m)}^2$, and to categorize participants in BMI 18.5-24.99=
144 normal weight, ≥ 25 -29.99=overweight; ≥ 30 = obese.³⁴ Waist circumference was measured at the
145 narrowest point (mid-point), and following the protocol published by the World Health
146 Organization's expert report.³⁵ Blood pressure was measured with participants sitting quietly using
147 an electronic sphygmomanometer. To ensure accuracy, all measurements were taken twice. In case
148 of a difference $>5\%$ between the 2 numbers, a third measurement was taken. The average between
149 the 2 subsequent measures with $< 5\%$ difference was reported. Diet self-efficacy and social support
150 were measured using sub-scales from a validated questionnaires developed by Sallis et al.,³⁶ and
151 adapted from Norman et al.³⁷ ($\alpha=0.82$ and $\alpha=0.82$, for each sub-scale respectively). Sub-scales
152 included 6 questions each, assessing how confident the participant felt in overcoming barriers for
153 healthy eating (e.g. "*Confident I can eat healthy when I am upset or having a bad day*"); or how
154 often he/she perceived social-support for healthy eating (e.g. "*How often your colleagues/friends
155 encourage you to eat healthy foods?*").³⁷ For physical activity self-efficacy, the scales developed
156 and validated by Benisovich et al.³⁸ and adapted by Pedersen et al.³⁹ were used ($\alpha=0.85$). These

157 included 6 items and assessed confidence in overcoming barriers (e.g. *“Confident I can exercise for*
158 *20min even if I feel I don’t have the time”*). For physical activity social-support, we used 5 validated
159 questions ($\alpha=0.87$)³⁶ that assessed how often participants felt their social environment
160 supported/encouraged them to be active (e.g. *“How often your colleagues/friends gave you helpful*
161 *reminders about your exercise?”*). All self-efficacy questions included a 5-point Likert scale from 1-
162 5, with response categories from “not at all confident” to “completely confident”. Following the
163 same ratings, social-support questions included response categories from “Almost always” to
164 “Almost never”.

165

166 Self-rated health (ranging from poor to excellent) was assessed using a single item question
167 extracted from a validated tool (SF-36 Health Survey).⁴⁰ The researcher (LT) administered all the
168 questionnaires listed in this study in hard copies and collected them between the first and second
169 contact (baseline) and within a week of the end of intervention and follow-up time points (Third
170 and Fourth contact, respectively), as shown in Figure 1. The researcher was available to answer any
171 questions regarding questionnaire completion.

172

173 **Adoption, Implementation And Maintenance**

174

175 Adoption and implementation were measured with questionnaires at the end of intervention to
176 assess material use and frequency use. Intervention dose was measured by recording the number,
177 date, type, and views of posts delivered through Facebook; number of participants receiving
178 pedometer and app instructions, and using them; and number of participants not willing to use any
179 given intervention tool (i.e. join the Facebook group, download the app, or use the pedometer).
180 Maintenance was assessed using the data collected 6-month after the active intervention had ceased.
181 At the end of the intervention, participants answered open-ended questions about the components
182 they liked most, those that were less useful, and suggestions to improve a future intervention. In

183 addition, short interviews were conducted with participants who attended the 6-month assessment
184 and those lost during the intervention. Interviews aimed to answer 3 research questions 1)
185 external/internal factors influencing intervention outcomes; 2) determinants of behavior change and
186 intervention adoption/effectiveness; 3) reasons for dropout or disengagement. For example,
187 participants were asked to comment on changes in their job and lifestyle since the end of
188 intervention, including behaviors they maintained or improved since then. They also were asked
189 about factors that might have influenced intervention effectiveness (e.g. willingness/difficulties
190 when implementing behavioral changes).

191

192 **Data Analysis**

193

194 All available participants' data were analyzed, and missing data were managed with Intention-to-
195 Treat analysis using "*last observation carried forward*" imputation.⁴¹ Descriptive statistics (mean,
196 standard deviation, percentages) were calculated for demographic and outcome measures at
197 baseline to characterize the study population. Normality was assessed visually with frequency
198 histograms and statistically with Shapiro-Wilk Test, with $p < 0.05$ indicating the data significantly
199 deviates from a normal distribution. Chi-square test of independence was used to compare
200 categorical variables. Differences in outcome measures at baseline, 3-month, and 6-month, were
201 examined using a repeated measures analysis (ANOVA). Given that a previous systematic review¹⁰
202 showed variable intervention effectiveness in this population, selective comparisons between
203 specific time-points were decided a priori (even if ANOVA did not indicate any significant effects).
204 Comparisons were made using paired samples T-test, assessing changes from baseline to 3- and 6-
205 month measures, and then between 3- and 6-month to assess maintenance of eventual outcome
206 changes. Sub-group analysis for complete data (i.e. participants who returned to follow-up session)
207 was performed. All statistical analyses were conducted in SPSS 22.0 (2016 version, SPSS Inc.
208 Chicago, Illinois, USA). P-values were based on 2-sided tests and considered statistically

209 significant at $p < 0.05$. Qualitative data were analyzed following thematic analysis with a realistic
210 approach.⁴² Information was collated in themes, which aimed to report relevant information
211 regarding intervention feedback and factors related to participants' behavior change.

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213

214

RESULTS

215

216

217 Participants' demographic and occupational characteristics are described in Table 2. The majority
218 of participants were female and worked in direct care wards (In patient, Intensive Care Unit,
219 Emergency Room). More than half (55%) were working at least 1 night shift a week, and 87% were
220 working on full-time basis (≥ 36 h/week).

221

Reach

222

223
224 Forty seven nurses enrolled in the intervention. Common reasons given by those nurses interested
225 but who did not enroll included lack of time, intervention materials not appealing, preferred a
226 weight-loss program or a personalized diet prescription. Overall reach was poor, with 13% of total
227 potential participants being reached and 9.4% willing to enroll in the intervention. At 3-month, the
228 end of intervention time point, $n=27$ nurses were re-tested ($\sim 40\%$ drop-out) of which $n=12$ attended
229 the 6-month maintenance assessment.

230

Effectiveness

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232
233 Intervention outcomes on diet and physical activity behaviors are summarized in Table 3. MVPA,
234 and daily steps decreased slightly at 3-month ($p=0.01$, $p=0.04$), with MVPA further decreasing at 6-

235 month. In the repeated measures analysis including the three time-points (baseline, post, and
236 maintenance), there was a significant time-interaction effect for MVPA and average daily steps
237 ($p=0.01$, $p=0.05$). Some dietary behavior improvements were observed. Fruit and vegetable intake
238 improved significantly at 3-month, and decreased slightly at 6-month follow-up. The remaining
239 dietary outcomes and changes were not statistically significant. There was no significant time-effect
240 interaction for any of the dietary outcomes. Except for MVPA, changes in diet and physical activity
241 behaviors using complete data at each time-point (Table 4) were similar to those observed with
242 Intention-to-treat analysis (see Table 3). MVPA significantly increased at 6-month only in the
243 complete data

244
245 Changes in clinical measures and self-efficacy/social-support scales are shown in Table 5. There
246 were non-significant changes in BMI, waist circumference, and self-efficacy/social-support scales
247 at 3- and 6-month.

248

249 **Adoption, Implementation and Maintenance**

250

251 Intervention adoption, calculated using the frequency of usage of intervention tools (i.e. pedometer,
252 Facebook group, smartphone app), showed that 60% of participants used at least 1 tool. The
253 majority of the participants (68.4%) used the app less than once a month or never, and they used the
254 pedometer at least once a week (57.9%). Almost half of the participants (47.4%) engaged with the
255 Facebook group at least once a week. The majority of participants reported that they set diet-related
256 goals at least once a week (57.9%). Physical activity goals were set less frequently as 60% of
257 participants reported they did not set physical activity goals at all, or less than once per month.

258

259 The intervention implementation was evaluated based on its performance and behavioral outcomes.

260 As summarized in Table 1, part of the intervention was implemented as planned. Both “improved

261 physical activity” (intervention objective) and social aspects of behavioral outcomes were not met.
262 Based on intervention material usage and participants’ feedback (see Participants’ Feedback section
263 below) the behavioral outcomes for steps self-monitoring and diet goal-setting were partially met.
264 Participants’ behavioral outcomes for the Facebook group tool were not met. While content was
265 posted on Facebook by the researcher (LT) as planned (i.e. recipes, tips and motivational
266 messages), participants did not use or interact with this tool as expected with 1 participant posting
267 content once. Social support between participants was lower than anticipated, resulting in minimal
268 colleagues’ encouragement towards behavior change.

269
270 As shown in Table 3, most diet and PA measures were maintained at 6-month with no significant
271 changes from the end of the intervention (3-month time-point). Only MVPA and daily average steps
272 showed a significant time-interaction effect in the repeated measures analysis. These results were
273 similar to those observed in the sub-group analysis including only participants with complete data,
274 shown in Table 4.

275

276 **Participants’ Feedback**

277

278 Participants who attended the 3-month follow-up session provided feedback on the most and least
279 helpful aspects of the intervention. Pedometers and Facebook content were considered good
280 motivations. In line with adoption results, nurses did not find the app useful or reported they used it
281 only for a short time at the beginning of the intervention. Participants suggested that future
282 interventions should have a more specific program, such as having a meal plan or more contact
283 sessions to receive feedback on their progress.

284

285 The one-on-one interviews conducted with n=14 participants, provided the researchers with a better
286 understanding of the observed intervention effects, in particular for the improvements on diet

287 /reduced physical activity. A key theme to emerge from the data was that participants felt this
288 intervention study increased awareness of their current health status, diet and physical activity
289 behaviors by “*just being enrolled and being part of it*” (participant ID, N42); “*being accountable*
290 *to someone (researcher leading the study)*” (N35), and “*knowing that there are other people doing*
291 *it too*” (N24). Completing the food frequency questionnaire helped participants see that they were
292 “*eating too much junk food and having irregular meal patterns*”(N21) and “*having bad diet*
293 *habits*” (N24). The pedometer and the accelerometer were useful reminders because “*it’s there (on*
294 *the waist) and it’s reminding you to be active*”.

295
296 Most participants focused on implementing dietary changes only, instead of changing physical
297 activity or both behaviors at the same time, as “*it is too hard to change both*” (N35) and “*it’s easier*
298 *to start with diet, I’m walking at work anyway everyday*” (N42) “*I’m losing weight anyway (just*
299 *with diet)*”. The strategies participants adopted to improve their diet included “*doing healthier*
300 *options when buying food*”(N37), “*recipes and tips on how to make the best out of food helped me,*
301 *it made me click and be more mindful*”(N10), “*I try to eat more veggies now*”(N35). Those
302 participants who improved physical activity reported that this was due to other factors such as “*my*
303 *friends do marathons and they got me started on running again*”(N21) “*I noticed I was putting on*
304 *weight and decided to start running*”(N16) “*I try to do more walking, I walk the dogs*”(N01)

305
306 Participants who dropped out from the study were asked about potential improvements to the
307 intervention that might lead to better participant retention. They reported that “*having a more*
308 *frequent contact, someone that calls you and checks on your progress, someone to talk to*”; “*enrolling with other people that work with you, I was the only one that enrolled in my ward*”.
309
310 Suggestions on how to increase intervention reach in the future included the researchers being more
311 involved in staff meetings, so nurses get to know them and the project. Another suggestion was to
312 enroll nurses from the same ward. However, some described this as difficult since nurses working

313 on the same ward do not always have sufficient rapport with each other (“*it can be awkward to tell*
314 *an overweight/obese colleague that they should join because you don’t know them that much*”,
315 N31). Participants also commented on providing healthier options at the hospital food outlets or for
316 free in staff rooms, as currently these are “*full of cookies and biscuits, that’s all you eat when you*
317 *are hungry and they are there*” (N31).

318

319

DISCUSSION

320

321

322 A needs assessment in this group clearly showed that nurses valued social-support as a desirable
323 aspect in an intervention, which could motivate behavior change in this group.⁸ While the pilot
324 intervention presented here aimed to promote behavior change by facilitating social support from
325 colleagues, the process evaluation showed that participants’ social support did not change nor did
326 they engage with materials promoting social-support. Previous studies in nurses showed that social
327 support and physical activity were promoted effectively by having a nurse-champion who led the
328 intervention.⁴³ This may suggest that technology alone may not be effective for social support.

329

330 However, workplace interventions that provided regular face-to-face sessions showed similar
331 results to this pilot study in terms of intervention implementation and adoption.⁴⁴ Viester *et al.*⁴⁴
332 included ~150 construction workers in the intervention group, of whom 50% regularly used the
333 pedometers provided, and 23% used the information material. Another study showed higher
334 participation and engagement when on-site exercise sessions were provided in addition to face-to-
335 face meetings for goal-setting.⁴⁵ In this 6-month workplace intervention with n=367 academic
336 hospital older employees (>45 years old), the participation to the onsite exercise sessions ranged
337 from 44-63%. This approach resulted in increased minutes of weekly physical activity (sports
338 participation), and higher fruit and vegetable intake by participants with higher compliance.⁴⁵ These

339 different results compared with this pilot study, highlight the importance of understanding the
340 context where interventions take place to inform conclusions on their feasibility and effectiveness.⁴⁶

341

342 This pilot study identified key problems that should be addressed before one can scale-up and
343 confidently assess the effectiveness of diet and physical activity interventions in nurses. These
344 include effective recruitment, retention and intervention strategies. Based on previous studies and
345 participants' feedback, having nurse champions for recruitment and intervention delivery would be
346 a valuable strategy to address implementation barriers in this group.⁴³

347

348 In terms of intervention strategies, these should consider the target group's preferences in the
349 context of their readiness to change and motivation to use the preferred materials. There was a
350 discrepancy between what nurses said they wanted in an intervention (Needs Assessment), and
351 what they were prepared to do.⁸ This raises a flag on the limitations of using such approach to
352 identify intervention materials, without considering participants' motivation and readiness to
353 change.⁴⁷ Interventions that are matched to the participants' stage have shown to be effective and
354 improve participants' engagement.⁴⁸ Conversely, while multicomponent strategies are described in
355 the literature as effective and synergetic, the results presented here showed that this approach might
356 not be "ideal" for nurses. Further examination of similar occupational groups with high stress,
357 fatigue, and lack of time to identify if similar challenges also exist in these groups is warranted.

358

359 **Strengths And Limitations**

360

361 Although a thorough process evaluation following a sound and validated framework (RE-AIM) was
362 conducted, some limitations to this study remain. Having a convenience sample and a large loss at
363 follow-up could have led to selection bias, and thus affected the observed intervention effects and
364 feedback results. Because the magnitude of change, reach and retention were limited, results should

365 be interpreted with caution in terms of effectiveness of the intervention. Further, adoption and
366 implementation were measured at the end of the intervention in a retrospective way. Instead,
367 measuring the use and engagement with the various intervention materials, would have provided
368 information on whether uptake was constant, or whether it was reduced after a specific time.

369

370

371 **IMPLICATIONS FOR FUTURE RESEARCH AND PRACTICE**

372

373

374 For those nurses participating in this intervention, changing 2 behaviors at the same time was
375 reported as challenging, with the majority of participants finding it easier to change diet than
376 become more physically active. The high attrition and limited engagement with the intervention
377 strategies suggests that workplace interventions for nurses may not be feasible using current
378 approaches. A combination of technology and having a person actively supporting participants
379 could be more effective. Personal support could be delivered by the researcher implementing the
380 intervention and/or by a nurse champion onsite. Yet, intervention strategies might consider the
381 target population's preferences in the context of their readiness to change and motivation to use the
382 preferred resource materials. Measuring participants' baseline motivation/readiness to change could
383 inform whether intervention strategies are suitable or not.

384

385 Alongside these, actively supporting participants either by the researcher or a champion onsite
386 could improve the intervention's engagement and effectiveness. Nurse and hospitals' managers
387 should be involved actively during intervention planning, to assist researchers identifying the best
388 nurse champions. Involving stakeholders at the early stages of intervention development has the
389 potential to promote program ownership, which may promote reach and retention.⁴⁹ At present,

390 more innovative ways of recruiting and retaining participants in this group are needed before we
391 can invest time and resources in larger interventions.

392

393

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395 Nurse Unit Managers who assisted with the dissemination of information and recruitment, for their
396 time and commitment.

397

398

FIGURE CAPTIONS

400 Figure – Intervention design and implementation flow chart

ACCEPTED VERSION

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ACCEPTED VERSION

Tables and figures

TABLE 1 – PARTICIPANTS DEMOGRAPHIC AND OCCUPATIONAL CHARACTERISTICS

(n=47)

Participant characteristics			
	Mean or <i>n</i>	SD	%
Gender (female)	41		87
Age	41.4	12.1	
Married (yes)	28		60
Tenure (years)	18.2	12.8	
Hospital			
<i>Private</i>	26		55.3
<i>Public</i>	21		44.7
Unit			
<i>In patient</i>	23		48.9
<i>ICU</i>	6		12.8
<i>ER</i>	3		6.4
<i>Other*</i>	14		31.9
Role			
<i>RN</i>	22		46.8
<i>CN/ Nurse Manager</i>	14		29.8
<i>Nurse Ed</i>	5		10.6
<i>Nurse Assistant/Midwife</i>	6		12.8
Education level			
<i>Cert/Diploma</i>	11		23.4
<i>Bachelor's</i>	33		70.2
<i>Master's</i>	3		6.4
Shift work			
<i>1 night/week</i>	14		29.8
<i>2 nights/week</i>	9		19.1
<i>3 nights/week</i>	3		6.4
Full-time status (<i>38h/week</i>)	41		87.2%

RN registered nurse, CN clinical nurse, Nurse Ed nurse educator or clinical facilitator, Nurse Assistant in Australia does not hold a nursing degree but a certificate and on the job training, duties involve assistance to Registered Nurses * Education, Urology department and other nurse roles involving mostly deskwork

TABLE 2 – Effects of a 3-month diet and physical activity workplace intervention for nurses. Results at end of intervention and 6-month follow-up time-points.

	Intervention effects on primary outcomes						
	Baseline (n=47)	3-month (n=47)*	6-month (n=27)*	p-value ¹	p-value ²	F**	p-value
Physical activity #							
% Sedentary Activity	58.4±8.5	57.9±8.7	59.1±8.8	0.70	0.51	0.226	0.70
% Light Activity	38.7±8.5	39.5±8.9	38.9±6.7	0.40	0.99	0.461	0.56
% MVPA (<i>median</i>)	3.0±1.9 (2.27)	2.5±1.9 (1.85)	2.5±2.0 (2.00)	0.01	0.06	46.23	0.00
Average Steps	8496±2528	8136±2395	7629±2342	0.04	0.32	3.617	0.05
Sedentary min	486.3±107.7	464.1±94.5	464.1±83.1	0.17	0.64	2.198	0.15
Light PA min	322.7±79.4	314.9±79.1	299.1±62.5	0.30	0.65	1.064	0.35
MVPA min (<i>median</i>)	24.0±16.2(19.7)	19.0±14.0(13.5)	19.3±15.4(16.1)	0.00	0.07	7.175	0.003
<i>Meeting guidelines</i>	45.2%	35.7%	23.1%			3.421 ^a	0.18
Dietary behaviour ###							
Energy intake (kJ)	7530.8±3591.8	7706.6±3601.2	7040.0±2381.4	0.45	0.21	0.485	0.62
ARF score (quality)	33.3±11.4	33.5±10.0	33.1±11.9	0.81	0.88	0.077	0.88
% Fruit & Vegetables	15.5±8.2	19.6±7.8	17.7±9.0	0.04	0.17	2.693	0.08
% E Discretionary food	27.9±12.2	27.1±11.5	23.4±11.8	0.38	0.22	1.840	0.18

* n=20 lost at 3-month, n= 15 lost at 6-months, missing data managed with Intention-To-Treat; ** **F**: F-value for repeated measurements; ¹ P-value between baseline and 3-months data points ; ² p-value between 3- and 6-months data point; #: Physical activity as average % of total daily time, median values for variables not normally distributed; **MVPA**: Moderate-to-Vigorous Activity; ###: Food/nutrient groups as percentage (%E) of total daily energy intake; **Discretionary food**: category including chocolate, pastries, cake, candy and soft-drinks (energy dense nutrient poor foods); ^a Pearson Chi-square ¹p-value between baseline and 3-months, ²p-value between 3-months and 6-months.

TABLE 3 - THE EFFECTS OF THE INTERVENTION ON PRIMARY MEASURES IN PARTICIPANTS with complete data at 3 AND 6-MONTH time-points (n=12)

	Participants attending 6-months follow-up						<i>F</i> *	<i>p</i> - value
	Baseline		3-months		6-months			
	<i>Mean</i>	<i>SD</i>	<i>Mean</i>	<i>SD</i>	<i>Mean</i>	<i>SD</i>		
PA behaviour †								
Sedentary Activity (%)	59.3	8.4	58.0	8.0	56.9	6.1	0.374	0.62
Light intensity Activity	38.0	7.6	40.7	8.1	40.7	6.6	0.563	0.53
MVPA (%)	2.8	1.6	1.6	0.8	2.8	2.1	3.642	0.05
Average Steps per day	8591	2991	7663	1856	8184	2046	1.093	0.35
Diet behaviour								
Energy intake (kJ)	7826.6	2694.5	8183.3	2804.4	7572.5	2798.3	0.520	0.57
ARF score (quality)	32.5	14.1	32.8	10.1	33.1	12.7	0.036	0.95
%E Fruit & Vegetables‡	14.8	7.4	19.1	7.0	16.9	8.5	1.809	0.19
%E Discretionary food‡	29.4	15.3	27.6	13.3	25.2	12.0	1.797	0.19

PA, physical activity; SD, standard deviation; MVPA, moderate-to-vigorous activity; * *F* for repeated measures ANOVA; † Physical activity as average % of total daily time; ‡ Food groups as percentage (%E) of total daily energy intake; **ARF score**, Australian recommended food score, **Discretionary food**, category including chocolate, pastries, cake, candy and soft-drinks (energy dense nutrient poor foods);

TABLE 4 – CHANGES IN CLINICAL MEASURES FOLLOWING AT 3- AND 6-MONTHS POST INTERVENTION

Intervention effects on clinical measures

	Baseline (n=47)	3-m (n=47)	6-m (n=27)	p-value 3m	p-value 6m	F*	p-value
BMI (Kg/m ²)	28.3±6.1	28.2±6.0	26.1±5.7				
Overweight	31(66.0%)	30 (63.8%)	13 (50%)	0.71	0.32	0.967	0.34
Ideal Weight (<25)	16 (34.0%)	17 (36.2%)	13 (50%)				
Weight (Kg)	76.3±17.3	76.2±17.1	70.4±15.7	0.74	0.14	2.061	0.16
Waist (cm)	86.5±13.2	86.5±13.1	80.8±10.8	0.64	0.43	0.418	0.56
Self-rated health ^a	3.1±0.8	3.2±0.8	3.4±0.8	0.04	0.78	3.467	0.05
Poor to fair (%)	24.4	17.8	7.7			3.124 ^d	0.21 ^d
Self-efficacy ^b							
Diet score	2.4±0.8	2.5±0.8	2.8±0.9	0.44	0.40	1.349	0.27
<i>Not confident</i>	47.7%	47.7%	30.4%			2.211 ^d	0.33 ^d
PA score	3.1±0.8	2.9±0.8	3.0±0.9	0.21	0.15	1.178	0.30
<i>Not confident</i>	50.0%	47.7%	47.6%			0.056 ^d	0.97 ^d
Social support ^c							
Diet score	2.8±0.8	2.9±0.8	3.0±0.8	0.66	0.45	0.313	0.61
<i>Often supported</i>	39.5%	42.9%	52.4%			0.959 ^d	0.62 ^d
PA score	2.3±0.7	2.3±0.6	2.3±0.7	0.89	0.34	0.722	0.45
<i>Often supported</i>	37.2%	32.6%	38.1%			0.279 ^d	0.87 ^d

* F: F-value for repeated measures analysis; PA: physical activity; ^a in a 1-5 scale, from poor to excellent; ^b 1-5 score from not confident at all to very confident; ^c 1-5 score from never get support to always; ^d Pearson Chi-square

TABLE 5 – IMPLEMENTATION OF INTERVENTION OBJECTIVES AND TOOLS

Intervention Objectives	Performance objectives	Tool	Expected behavioural outcome	Implemented/ Observed
• Improved diet quality	1) Swapping energy dense snacks with nutritious ones to avoid feeling hungry and making unhealthy choices	Facebook group	• Share success stories or advice to improve diet & PA	X
	2) Limiting the availability of sweets and chocolate on the floor/wards		• Find a colleague to exercise before/after shifts or actively commute to work.	X
	3) Bringing healthy meals at work and try to have regular meal patterns		• Self-nomination of nurse leaders willing to organise PA events or encourage healthy snacks during shifts.	X
	4) Colleagues influencing each other to adopt a healthier lifestyle.		• Posts with motivational and inspirational quotes to be active/healthy	✓
	5) Implementing active transport and other small changes to promote PA		• Participants are encouraged to post recipes/tips	✓
• Increased physical activity	6) Increasing daily steps and minutes of PA, especially in their days off.	App	• Participants set diet goals	✓
	7) Using PA to socialise with colleagues/friends.	App	• Participants set PA goals	X
	8) Exercising before/after shifts		• Participants use app to share goals and/or support others	X
	9) Sharing positive experiences to motivate each other		Pedometer	• Participants check daily steps and set step-goal (e.g. >10,000 steps/day)
			• Compare and share their steps with other participants	X

PA: physical activity; □: Not implemented as planned; ✓: Implemented as planned