

Exploring the relationship  
between context, process  
and outcome factors  
associated with a Solution  
Focused Coaching  
Programme for school staff.

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# Contents

## *Paper 1*

<b>Abstract</b> .....	15
<b>Chapter 1 - Introduction and Literature Review</b> .....	16
1.1 Introduction.....	16
1.2 Literature Review.....	16
1.2.1 Coaching: A Definition?.....	17
1.2.2 Solution Focused Approaches.....	19
1.2.3 Solution Focused Coaching Frameworks.....	21
1.2.4 Solution Focused Coaching Approaches - the research literature.....	22
1.3 Summary and Research Questions.....	24
<b>Chapter 2 - Design and Methodology</b> .....	26
2.1 Methodology .....	26
2.1.1 Procedure.....	28
2.2. Participants and Sampling.....	28
2.2 Measures and Procedures.....	29
2.2.1 Semi-structured interviews .....	29
2.2.2 Field notes.....	29
2.2.3 Video data .....	30
2.2.4 Questionnaire data .....	30
2.2.4 Ethical Considerations.....	31
2.3 Data analysis.....	31

<b>Chapter 3 - Results &amp; Analysis</b> .....	33
3.1 Results: Section A .....	33
3.2 Results: Section B .....	35
3.3 Results: Section C .....	39
3.4 Results: Section D .....	41
<b>Chapter 4 - Discussion</b> .....	43
4.1 Research question 1: What are the impacts of contextual factors on the SFCP? .....	43
4.1.1 Consumer demands-applying the model in schools .....	45
4.2 Research question 2: What are the processes involved in the SFCP? ....	46
4.2.1 Expertise, efficacy, competence and autonomy .....	46
4.2.2 Ownership .....	48
4.2.3 Relationships.....	48
4.3 Research question 3: What are the outcomes associated with the SFCP? .....	49
4.3.1 Difficulty assessing outcomes .....	49
4.3.2 Wellbeing and enjoyment .....	50
4.3.3 Ongoing use of SFAs .....	51
4.4 Research question 4: What are the relationships between the contextual, process and outcome factors associated with a SFCP? .....	52
4.4.1 Limitations and suggestions for future research .....	54
 <b>Paper two</b>	
<b>Abstract</b> .....	57

<b>Chapter 5 - Introduction and literature review</b> .....	58
5.1 Introduction.....	58
5.2 Literature Review.....	58
5.2.1 Peer coaching within the education sector .....	60
5.2.2 Theory based peer coaching.....	61
5.2.3 What are the outcomes associated with peer coaching programmes? .....	63
5.3 Summary and Research Questions.....	66
<b>Chapter 6 - Design and Methodology</b> .....	68
6.1.1 Procedure.....	68
6.2 Participants and Sampling.....	69
6.3 Measures and Procedures.....	70
6.3.1 Semi-structured interviews (SSIs) .....	70
6.2.2 Questionnaires .....	71
6.2.3 Video data .....	71
6.2.4 Field notes.....	72
6.3 Data analysis .....	72
6.4 Ethics.....	73
<b>Chapter 7 - Results &amp; Analysis</b> .....	74
7.1 Results: Section A .....	74
7.2 Results: Section B .....	77
7.3 Results: Section C .....	80

<b>Chapter 8 - Discussion</b> .....	83
8.1 Contextual factors and the peer SFCP .....	83
8.2 What are the processes involved in the peer SFCP? .....	84
8.2.1 A non-advice giving focus.....	86
8.2.2 Relationships and power .....	87
8.3 What are the outcomes associated with the peer SFCP?.....	88
8.3.1 Increased reflection on practice.....	88
8.3.2 School staff developing systems to monitor outcomes .....	88
8.3.3 Using SFAs outside of coaching sessions.....	89
8.3.4 Coaching attributed to positive improvements in teaching/OFSTED ratings.....	90
8.4 Relationships between contextual, process and outcome factors .....	91
8.5 Limitations and suggestions for future research .....	94
<b>Chapter 9 - Conclusions</b> .....	95
9.1 Summary of conclusions from paper one and two .....	95
9.2 Implications for EP practice .....	96
9.2.1 Providing clarity about the aims and purpose of the coaching.....	96
9.2.2 Outcome measures .....	97
9.2.3 Sharing of research around change processes and implementation of training.....	98
<b>References</b> .....	99
<b>Appendices</b> .....	110

## **List of Appendices:**

<b>Appendix 1:</b> Further information regarding solution focused questions and activities .....	110
<b>Appendix 2:</b> The SF Coaching Programme - An Overview .....	113
<b>Appendix 3:</b> Contextual information regarding why the initial research plan was adapted and re-written (paper 1 and paper 2). .....	115
<b>Appendix 4:</b> Information letter provided to prospective participants prior to them taking part in the research study. ....	117
<b>Appendix 5:</b> Consent form for participation in research.....	118
<b>Appendix 6:</b> Further information regarding school based participants (paper one) .....	119
<b>Appendix 7:</b> Semi-structured interview Framework for interviews with executive coaches. ....	120
<b>Appendix 8:</b> Semi-structured interview framework for school staff who had received coaching from the coaching team.....	121
<b>Appendix 9:</b> Exert from field notes and table 1 showing initial codes .....	122
<b>Appendix 10:</b> Questionnaire distributed to participants within study one.....	124
<b>Appendix 11:</b> Ethical approval form.....	126
<b>Appendix 12:</b> Braun and Clarkes model of thematic analysis and specific application to the analysis procedure reported within papers one and two.....	131
<b>Appendix 13:</b> Exert from transcript of interview with coachee showing initial codes .....	133
<b>Appendix 14:</b> Exert from video data transcript and table 2 showing initial codes. ....	136
<b>Appendix 15:</b> Example of themes identified within a group of data. ....	138
<b>Appendix 16:</b> Example of how initial codes were analysed and collated into initial themes and then overarching themes across the entire data set....	141
<b>Appendix 17:</b> Handouts given to participants attending SF coaching training .....	144
<b>Appendix 18:</b> Overview of participants (Paper 2) .....	149
<b>Appendix 19:</b> Semi-structured interview framework for interviews with school staff who had commissioned the SFCP.....	150
<b>Appendix 20:</b> Questionnaire distributed to school staff.....	152
<b>Appendix 21:</b> Extract from field notes (Paper 2).....	154
<b>Appendix 22:</b> Exert from interview with coachee and table showing initial codes .....	155
<b>Appendix 23:</b> Theme identified within interviews with school staff involved in the peer SFCP. ....	157
<b>Appendix 24:</b> Table 7 showing examples of how higher order themes were generated from initial themes which were themselves generated from initial codes. ....	159
<b>Appendix 25:</b> Additional information regarding ethical concerns relevant to paper 2.....	161

<b>Appendix 26:</b> Table 8 providing an overview of the peer SFCPs delivered within the focus schools (Paper 2).....	162
<b>Appendix 27:</b> Extract from transcript of video coaching session.....	164
<b>Appendix 28:</b> Literature Review.....	165

## **List of Figures**

<b>Figure 1:</b> Overview of analysis procedures and how these related to the research questions.....	31
<b>Figure 2:</b> Diagram showing possible relationships between contextual, process and outcome factors.....	42
<b>Figure 3:</b> Pictorial representation of factors which may have impacted on autonomy, relatedness and competence within the current study.....	52
<b>Figure 4:</b> Table showing how research questions relate to data collection methods.....	72
<b>Figure 5:</b> Transtheoretical Model of change (adapted from Greene & Grant, 2003).....	86
<b>Figure 6:</b> Diagram showing possible theoretical implications of contextual, process and outcome factors within schools P1, P2 and US1. ....	93

<b>Abbreviations</b>	<b>Definitions</b>
SF	Solution Focused
SFA	Solution Focused Approach
SFCP	Solution Focused Coaching Programme
EP	Educational Psychologist
AT	Advisory Teacher
WOWW	Working on what works
SLT	Senior Leadership Team
HT	Head Teacher
SDT	Self determination theory
TTM	Transtheoretical Model



## Paper 1 Abstract

The use of coaching programmes is on the increase, including within the field of education. However critics have raised concerns regarding the limited research base concerning their use and the fact many models do not appear to be underpinned by a theoretical basis. One psychological approach to coaching used within the education sector are Solution Focused Approaches, with psychologists including Educational Psychologists taking on the role of 'executive' coaches. This paper explores the experiences of school staff and executive coaches involved in one such Solution Focused coaching programme delivered within schools. The paper focuses on exploring the impact of and relationship between contextual, process and outcome factors. Key findings included the fact school staff were not always clear about the aims and purpose of the coaching, that factors such as relationship building and increasing coachees' sense of ownership were central processes within sessions and that measuring the outcomes of the coaching presented a range of challenges. Within the paper the findings are explore in relation to psychological perspectives including Self-determination theory.

## Paper 2 Abstract

Following the increased popularity and use of coaching approaches, including within the education sector there is evidence that training courses are being marketed to school staff wishing to implement peer coaching programmes 'in-house'. Educational Psychologists (EPs) are one group of professionals involved in the delivery of such training and in supporting school staff in implementing coaching following training. This paper focused on exploring the experiences of school staff involved in a Solution Focused peer coaching programme, following training from EPs. Particular focus was placed on exploring the impact of and relationship between contextual, process and outcome factors. Key findings included evidence of potential challenges related to schools not commissioning follow up sessions after training and a perception that the peer coaching had resulted in improvements in OFSTED ratings. Implications for practice include the importance of EPs drawing on and sharing research literature regarding factors which may promote or inhibit changing practice and EPs supporting staff in developing outcome measures which can sit within a SF framework.