

Regular Article

# Walkable Maps and Policy Innovation for Nature: A Novel Methodology for Understanding Policy Learning

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### **Abstract**

Methodological innovation is needed that actively engages a range of policy makers in policy learning to address the climate and biodiversity crises. We developed Walkable Floor Map Policy Workshops (WFMPWs) as a way of engaging policy makers in policy learning towards NBS innovation in their local context. This paper examines WFMPW methodology for NBS through an analysis of three WFMPWs in three European urban case study sites. We find that implementation of WFMPWs facilitated policy learning through group discussion and experience sharing amongst participating policy makers. The WFMPWs added greater spatial contextualisation and the futures workshop elements facilitated discussions of future opportunities and barriers, leading to questioning of common approaches and assumptions and 'thinking outside of the box'. The data provided in-depth, comparative, nuanced, and locally contextualised qualitative insights of interest across multiple disciplines. The findings provide a different way of understanding political and decision-making processes around NBS, including problem framing and shifting policy debates. The WFMPW approach enabled participating policy makers to describe and critique the current situation; imagine/visualise a preferable future situation; and explore ways of moving from the actual situation to the preferred one.

#### **Keywords**

policy workshop methodology, policy innovation, nature-based solutions, policy learning, walkable floor maps

### Introduction

Innovative methods are needed to foster policy making that is capable of resolving the grand challenges of the climate crisis and loss of biodiversity. In the past, conventional methods of policy making have often led to siloing and policy fragmentation, with little progress in addressing these issues (Russel, 2022). Nature-based Solutions (NBS), potentially offer a road out of the silos, through holistic, multi-functional, cross-sectoral solutions to climate-related and environmental problems, such as flooding and heat effects. However, political and institutional barriers and policy silos still need to be overcome to initiate effective NBS implementation.

Extreme flooding events and prolonged heat effects are pushing climate adaptation and natural environmental solutions up the policy agenda. At the same time, urban planners and environmental policy makers have had to contend with housing and urban development pressures exacerbated by economic conditions and in some cases, natural disasters (such as the earthquakes in Croatia in 2020). Conventional policy making, exacerbated by these pressures and tensions, has led to policy silos (Peters, 2018), involving fragmented sectoral implementation and lack of strategic and systemic action. In contrast, Nature-based Solutions (NBS) offer potential holistic and multi-functional solutions to climate-related and environmental problems such as flooding and heat effects (see

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Pauleit et al., 2017). However, conventional methods for NBS policy making have in general not been able to overcome existing socio-economic, institutional and political barriers. New methods need to engage with, and understand, the social and locally contextualised nature of policy learning, and to actively involve policy makers, rather than relying on the dissemination of knowledge alone (see Dunlop et al., 2018; Petersen et al., 2023). Newig et al. (2023, p. 6) in a meta-study of 305 case studies found that if there is more intensive and dialogical communication among stakeholders, there is in general a positive impact on environmental governance outcomes:

"... exchange of knowledge, values, and ideas, and the production of shared perspectives and innovative solutions in participatory settings benefit strong environmental provisions".

We argue, therefore, that to increase dialogical communication, methodological innovation is needed that actively engages a range of policy makers in policy learning to produce innovative and effective NBS policies and implementation, and overcome these barriers. We have therefore developed the Walkable Floor Map Policy Workshop (WFMPW) as a methodology for engaging policy makers and intensifying dialogue across sectors in policy learning towards NBS innovation in their local urban context.

This paper contributes to the literature through reporting on the development and use of an innovative WFMPW methodology for engagement with policy makers, and bringing the resulting insights to new audiences (political scientists, qualitative researchers, as well as environmental and climate researchers, along with policy makers, stakeholders and planners). Whilst there are numerous examples of participatory mapping involving stakeholders in the relevant literature, including relating to NBS (e.g. Kiss et al., 2022; Maurer et al., 2023; see also Giuffrida et al., 2019 on transport; Pillai, 2015 on cultural mapping), the predominant focus has been on using Geographic Information Systems (GIS) software, or on participatory governance or stakeholder engagement involving citizens (e.g. Kiss et al., 2022; Ferreira et al., 2020). The majority of these studies are quantitative, theoretical, digital, geospatial and/or involve systematic literature reviews, and therefore lack either an empirical or in-depth qualitative analysis (with some exceptions, e.g. Maurer et al., 2023 on meaningful places). Above all, in this literature there has been a gap in attention to processes of policy learning.

Our novel contribution is the focus on the policy learning process and the use of large walkable floor maps to engage directly with policy makers in a workshop setting, in combination with the ability to bring in-depth, qualitative insights using concepts from political science to inform the analysis. The use of the floor maps provides opportunities for observing stakeholder dialogues and understanding of the NBS policy context, in a manner which adds a kinaesthetic element where stakeholders and researchers alike can embed a spatial element

to the understanding of policy processes through walking around and engaging with the floor map. This research aims to make a contribution to understanding shifting policy debates and problem framing in NBS, as well as to knowledge about how to actually achieve NBS policy change (process). Specifically, this study seeks to shed light on the links between policy learning workshop processes and wider institutional learning and policy change—including through reframing of policy questions, shifting of policy debates and questioning/influencing of policy approaches.

The workshop methodology involves engagement with policy makers in three WFMPWs in three European cities with differing governance characteristics. The large walkable floor maps were chosen as a visualisation tool for the workshop format suitable for promoting localised knowledge exchange amongst NBS policy-makers.

### **Conceptual Framing**

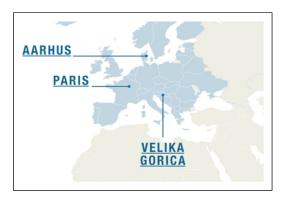
In order for policy change and innovative NBS policy to be implemented, policy learning by stakeholders (both governmental and wider networks) is frequently argued to be required at some level (see e.g. Dunlop et al., 2018). We use the basic definition of policy learning as involving the updating of knowledge<sup>1</sup> and beliefs about public policy (Dunlop et al., 2018; Dunlop & Radaelli, 2012). This definition foregrounds the knowledge and belief aspects of policy learning, i.e., it focuses on processes, rather than changes in policy outcomes, highlighting the importance of methodological concerns. When considering outcomes, policy learning links to policy change at different levels-from slight modifications to an existing policy to fundamental changes in strategy and approach—although policy change outcomes from policy learning may be hard to determine. Because of the uncertainties and risks inherent in trying out new approaches, including NBS, policy change in general tends to be incremental (Lindblom, 1979), unless there is a powerful societal, environmental or political stimulus (see Petersen et al., 2023). Due to limitations of space, we focus here on methodological aspects of policy learning, rather than on wider research on policy learning, change and innovation (for this see e.g. Bennett & Howlett, 1992; Goyal & Howlett, 2024; Grin & Loeber, 2006; Dunlop & Radaelli, 2012, 2021; Dunlop et al., 2018; Petersen et al., 2023).

Policy change involves learning about new ideas, techniques and ways of working, and novel strategic policy formation. Effecting policy change may also entail policy learning around modifications of institutional practices and governance. Policy learning in response to policy failure (as well as success) is also more than a technical process; it requires processes of social interaction (see Strother, 2018). However, suitable methodologies for facilitating NBS policy learning have not been well documented or articulated in the literature to date. There is little empirical evidence on how NBS policy learning processes actually operate, since much of

the policy learning literature is theoretical or consists of reviews of the literature (see e.g. Bennett & Howlett, 1992; Dunlop et al., 2018; Dunlop & Radaelli, 2012, 2021; Grin & Loeber, 2006). Another gap which is likely to be harder to fill is in terms of outcomes—which policy learning methods and processes are most likely to result in either the institutional changes that might be necessary (e.g. increasing policy integration and coherence across policy sectors), or in real world NBS policy transformation. Thirdly, there is little work around spatial scale—the importance of providing spatial information at a scale that is suitable for urban decision making around NBS (e.g. local as opposed to regional/national/EU-level).

The research draws on data from three WFMPWs held in 2022, one in each case study: Paris Region, France, in Western Europe; Aarhus, Denmark in Northern Europe; and Velika Gorica, Croatia, in Central Europe (see Figure 1). We use a case study design, collecting in-depth, qualitative data aimed at analytical rather than statistical generalisation (see Yin, 2009). In terms of case selection, we employ a most different cases approach (Bozonelos et al., 2022), incorporating different sized urban municipalities, with different topographies and histories as well as variations in cultures and governance. Using this approach, we are able to ascertain elements around policy learning methods (and outcomes) that are consistent across the cases and therefore may be more related to the challenges posed by NBS, as well as those elements that differ by case and may be more related to governance systems and cultures specific to the contexts studied. The city case studies allow us to reflect on comparative insights across the participating cities (see conceptual framework in Jensen et al., 2020; Petersen et al., 2023 for more information about differences in governance). These case studies were chosen for data collection across the whole project (European sites).

The WFMPW research reported on here uses an embedded case study design (see Yin, 1994, 2012). This enables us to look at the characteristics of NBS policy at city scale as well as the implementation of local NBS projects/initiatives. In particular, an embedded case study area (Aulnay-sous-Bois, a town [commune] in the Paris Region) was selected for the



**Figure 1.** Map of the three case study sites. Source: https://www.regreen-project.eu/.

WFMPW in consultation with the project partners in the Paris Region because of the difficulties associated with understanding NBS implementation for and facilitating useful discussions with stakeholders about an area of the size and complexity of the Paris Region. Using these embedded case studies we examine how the WFMPWs enabled an exploration of NBS policy and implementation and of its future potential, creating policy learning amongst participants (policy makers—including a range of governmental and nongovernmental stakeholders).

To analyse the content of the WFMPW data we use a conceptual framing based on the policy learning literature, particularly Bennett and Howlett's (1992, p.289) work, to differentiate between different types of policy learning operating in the workshops. We distinguish between three types of policy learning as follows (drawing on additional insights from Grin & Loeber, 2006; Dunlop & Radaelli, 2012, 2021; Dunlop et al., 2018; Petersen et al., 2023; see also Goyal & Howlett, 2024):

- (1) **Incremental policy learning** (small) changes to existing policy processes;
- (2) Lesson-drawing changes in policy instruments e.g., transfer of instruments from other locations/policy sectors; and
- (3) **Dialogical learning** changes in policy ideas, approaches, assumptions and values (often linked to policy dialogue between stakeholders).

However, in contrast with Bennett and Howlett's (1992) original framework and in line with Goyal and Howlett (2024), we acknowledge that all these types of policy learning may be enacted by and involve different types of stakeholders (e.g., government staff; NBS experts of different disciplines; non-governmental staff; citizens and residents). By extension, particular types of stakeholders, e.g., government officials, may engage in all three types of policy learning. In addition, policy learning may lead to different effects (e.g., changes in implementation, organisational or institutional processes, programme changes; or wider changes in policy approaches, or indeed a retrenchment of approaches). We have also altered the original terms used in Bennett and Howlett's (1992) framework in order to bring greater clarity (and avoiding pitfalls inherent in usage of the term 'social learning' with its multiple and sometimes conflicting uses).

## Methods for WFMPWs: Futures-Based Policy Learning Workshops using Walkable Floor Maps

The WFMPW methodology is based on futures methods, utilising walkable floor maps to understand current policy-making dynamics and to think about future possibilities. The data has also been triangulated with interview data in each case study site collected as part of the project (see Petersen et al.,

2023). The methods chosen for the WFMPWs foreground policy learning processes and experiential aspects (i.e. learning from experience) with a specific recognition of the spatial nature of NBS. We situate the methodological discussion below within the general WFMPW methodology literature and provide some more detailed information about walkable floor maps.

### Review of Workshop Literature

We drew on the literature and on prior experience of project workshops to develop the WFMPW design. The relevant policy literature<sup>2</sup> cites a range of types of methodology used in conducting workshops with policy-makers and stakeholders. This includes: futures workshops (Lauttamäki, 2016); workshops incorporating scenarios (see below), design workshops (e.g. real-life design options presented and discussed by students) (De Waegemaeker et al., 2017); risk perception workshops using Problem Structuring Methods to build consensus (Santoro et al., 2019); 'sharing circles' similar to focus groups (Menzies et al., 2022); a mix of academic workshop format and world café methods<sup>3</sup> (Kabisch et al., 2016) and narrative workshops<sup>4</sup> (Shaw & Corner, 2017). We have insufficient space to cover here other tangentiallyrelated literature on, for example, the use of participatory mapping in workshop contexts (see e.g. Pérez-Ramírez et al., 2019 on participatory mapping of ecosystem services); or the long history of using participatory methods (including mapping) in workshops in a range of contexts (see for example Chambers, 2008). Existing literature indicates the potential for, as well as examples of, actual use of maps (either conventional or GIS) in current policy-making contexts (see e.g. Carton, 2007; Noyons, 2004).

Futures or explorative scenarios featured in workshop methodology in several articles e.g. future scenario methods (Foran et al., 2016)<sup>5</sup>; citizen-participatory scenario design methodology (based on a combination of scenario design and future design approaches) (Uwasu et al., 2020)<sup>6</sup>; exploring alternative scenarios using Q methodology (Ligtvoet et al., 2016); and a co-evolutionary scenario approach (future scenarios - assessing risks and benefits) (Mann, 2015). Other articles mentioned use of scenarios in policy-making contexts (e.g. Hughes, 2013) and as part of workshop discussions (e.g. De Waegemaeker et al., 2017; Shaw & Corner, 2017). From the literature, we can distinguish between three types of scenarios that could be used for policy learning workshops: predictive (what will happen), explorative (what could happen) and normative scenarios (what should happen). Explorative scenarios incorporate and anticipate unexpected outcomes/futures rather than just the expected futures, and so may be more useful in enabling questioning where an 'official' or expected future tends to dominate the policy discourse (Ligtvoet et al., 2016, pp. 19,21). Futures workshop methods incorporate this exploratory aspect, but enable a more flexible approach to exploring possible futures in a workshop

format, allowing creative and novel ideas to emerge (see e.g. Lauttamäki, 2014; 2016; Vidal, 2006; Foran et al., 2016). The futures workshop approach has three main components: describing and critiquing the current situation; imagining/visualising a preferable future situation; and exploring ways of moving from the actual situation to the preferred one (see Vidal, 2006).

Other methodological elements found in the literature that are relevant, but for our purposes more peripheral, included prioritisation exercises and/or consensus-building exercises. Prioritisation featured in a number of the articles in some form as part of the workshop methodology—prioritising design/ implementation options or policy instruments (e.g. Santoro et al., 2019 (using scoring and aggregated ranking); Menzies et al., 2022; Foran et al., 2016; Uwasu et al., 2020); with two more based on the Delphi model (through voting, discussion and scoring) (Grace et al., 2021; Sutherland et al., 2018). The literature seems to be mixed on whether reaching consensus should be regarded as a/the goal of the workshop(s) (e.g. Mann, 2015; Santoro et al., 2019; Shaw & Corner, 2017)depending on the aims and specific context of the workshops (e.g. stakeholder policy learning may not require consensus (Mann, 2015)).

In addition, many of the relevant articles emphasised the importance of participatory methodologies or collaborative governance in engaging with stakeholders (e.g. Foran et al., 2016; Uwasu et al., 2020). More specific participatory methodologies were also cited, e.g. Constructive Conflict Methodology (a participatory problem-structuring approach) in combination with the use of Q methodology for (qualitative and quantitative) analysis (Ligtvoet et al., 2016). Others have highlighted the usefulness of participatory creative arts/theatre workshop methodologies in engaging stakeholders on policy issues and alternatives (see e.g. McEachern et al., 2020).

The workshop design was developed informed by the literature above and by previous usage of the walkable floor maps by project staff (see below).

### Walkable Floor Maps

Large walkable floor maps (see Figure 2) are a relatively new methodological tool for policy workshops and therefore few examples have been cited in the literature to date outside of this project (see Banzhaf et al., 2021; Banzhaf et al., 2021). Use of walkable floor maps, however, do show some similarities with other types of visualization techniques that feature in the literature on policy workshops, including landscape visualization, urban climate maps and graphics, e.g., on the operation of local water systems and vulnerability to future climate impacts (see De Waegemaeker et al., 2017). Other types of visual research methods (e.g. picture elicitation) are also documented in the literature and have some commonalities with how we have used walkable floor maps (see e.g. Marais-Potgieter & Thatcher, 2021) but lack the combination



**Figure 2.** Walkable floor map with additional post-it notes during the WFMPW in Aarhus, November 2022. Source: Pedersen, Nov 2022.

of kinaesthetic and physical elements of collective movement around the map.

The walkable floor maps consist of large (up to 8 x 5 m) maps of each of the case study municipalities dependent on the area of investigation and the best-fitting scale. The floor maps consist of very large aerial photos or very high-resolution satellite images (with a ground resolution of 20-30 cm per pixel; which corresponds to a scale of approximately 1:1500 to 1:2000), printed onto a flexible and durable background (either fixed to the floor or rollable for easy storage). These were produced with most recent remote sensing data and show individual features such as houses, streets and trees'. This tangible, visual tool has been found through various examples of previous usage with different stakeholders within the project to facilitate a deepening of the optical sensory perception of urban objects, as well as of connectivities and grounding of the social interaction and discussions in the local context. Walkable floor maps have, since 2021, been used to engage with policy makers in multiple European cities (see Banzhaf et al., 2021; Banzhaf et al., 2021). At first glance, the maps present a static view of a study area at a certain point in time. However, these maps can be made dynamic through the use of overlays. These may be QR codes linking to information on a website, transparencies of planning processes, photos, drawings and sketches and other ways of illustrating information (e.g. sticky notes; photo elicitation) that tell stories about present and planned activities relating to NBS.

### WFMPW Methodology: Developing a Design and Implementing the Workshops

Drawing on the literature as highlighted above, we integrated an explorative scenario element (scenarios incorporating/anticipating unexpected outcomes/futures) into the workshop design, enabling questioning where an 'official' or expected future could be dominating the policy discourse (Ligtvoet et al., 2016, pp. 19,21) (see WFMPW semistructured outline in Appendix 1). Use of futures workshop methods also enabled a more flexible approach, allowing creative/innovative ideas to emerge (see e.g. Lauttamäki, 2016; 2014; Vidal, 2006; Foran et al., 2016). We incorporated the three main components of futures workshops into the WFMPWs as detailed below (describing and critiquing the current situation; imagining/visualising a preferable future situation; and exploring ways of moving from the actual situation to the preferred one (Vidal, 2006)).

Within the constraints of the project scope, timescale and deadlines, we aimed to integrate interactive and participatory elements into our methodology using the walkable floor maps and futures methods. With participatory principles in mind, we guided participants using questions and other prompts while they walked around on the walkable floor maps. In groups, participants were asked to: 1) describe and critique the current situation of NBS implementation, including barriers and governance aspects; 2) imagine what their preferred future NBS implementation could look like without the current constraints—e.g., participants were asked, 'If your local area won the lottery and you had the necessary political support, which NBS initiatives would you implement?'; and 3) explore the obstacles and constraints involved as well as ways of getting to the preferred future situation. Participants were asked to reflect and write down suggestions on sticky notes, to place these on the map where appropriate and finally to discuss their thoughts and ideas with the other participants and facilitators. The prompts were designed to elicit reflections about governance and policy learning aspects of NBS in their area.

We carried out three WFMPWs with local policy makers/stakeholders (a total of 22 participants plus researchers) carried out in 2022—one in each case study. This comprised: Aulnay-sous-Bois, Paris Region, France (6 stakeholders plus 2 researchers); Aarhus, Denmark (5 stakeholders plus 2 researchers<sup>8</sup>); and Velika Gorica, Croatia (11 stakeholders plus 3 researchers) (see map Figure 1). The workshops were recorded, the recordings transcribed, and the transcriptions checked against the original recording and edited by a project researcher<sup>9</sup>.

Drawing on their networks and local knowledge, our local project partners recruited participants for the WFMPWs, based on participants' involvement in and/or knowledge of NBS initiatives. We requested different types of stakeholders involved in NBS policy and implementation—from local government/city administration, businesses, non-governmental

organisations (NGOs), small civil society organisations, consultants, etc.—in order to give a range of views around NBS policy, governance and implementation. However, recruitment was necessarily constrained by project timescales made more difficult because of the COVID-19 pandemic, by who was able and willing to attend, and who was known to and active in the project partner's NBS networks. In Aulnaysous-Bois, Paris Region and in Aarhus, participants comprised local government staff/policy makers from the municipality administrations (and in the case of Aulnay-sous-Bois, Paris Region, also a public organisation/association of communes [local towns]). All were selected according to their involvement in working with urban nature. In Velika Gorica, there was the greatest range of participants from all the types of stakeholders indicated above. Further research could engage a wider range of stakeholders in policy learning workshops, and potentially include online workshops as well as in-person workshops in order to maximise participation and inclusivity (see e.g. Bolin et al., 2023).

### Data Management and Methods for the Data Analysis

The transcripts of the WFMPWs were first checked by a participating researcher and minor edits made to ensure consistency with the original recordings of the workshops. Institutional ethics approval, including informed consent, was obtained in line with the relevant institutional procedures. The resulting data was anonymised and kept securely in password-protected files/folders and shared only with the project team. The data analysis was guided by the methodological framing outlined above and by a common analytical coding matrix (see Appendix 2) compiled by the team as part of the conceptual background work for use in this project component. The coding matrix identified common themes and categories from the literature. The data analysis was carried out using a thematic analysis approach (Braun & Clarke, 2006, 2021), combining both deductive (based on the coding matrix and the literature) and inductive analysis. The results are presented in the following section. The use of the coding matrix ensured compatibility and comparability of findings across the case studies.

#### Results of the Case Studies

The following section first outlines the composition of workshops, and then provides results of qualitative analysis of the WFMPWs based on the methodology and framework on policy learning highlighted above, and illustrated with examples of policy learning reported or observed in the WFMPWs. The analysis covers instances where participants

reflected in the workshop on their own learning about NBS policies, including specific shifts in NBS policy or thinking.

### Composition of the Workshop Participants

A table of the workshop participants and their roles and genders is included as Appendix 3.

The Aarhus WFMPW participants were all female staff from Aarhus municipality (local government) that are involved in NBS-related work—four from the environment department and one from the health department.

In Velika Gorica, the participants consisted of three staff from the city of Velika Gorica municipality administration (one from planning; one from EU funds; one from tourism); two staff from an urban planning institute (one architect, one construction engineer); a representative of a development agency; a staff member from the University of Velika Gorica (professional services); a head teacher from a local school; and a representative from a local community NGO. Velika Gorica therefore had the biggest range of types of stakeholders of the three workshops, as well as a mix of male (3) and female (8) participants.

In Aulnay-sous-Bois, Paris Region, the workshop participants consisted of three staff from the local municipality administration of the town of Aulnay-sous-Bois (one each from environment/biodiversity; green spaces; transport/environment/sustainable development); and two staff from the public organisation that groups together the eight local municipalities including Aulnay-sous-Bois (this included one staff member working on sustainable development) and one participant from the partner organisation in Paris. The gender breakdown of participants for this workshop was 2 female, 4 male.

### Results: Comparative Findings Across the Three Case Studies

This section details and illustrates the findings from the three case studies (see Figures 3 and 4).

We analysed and categorised the data according to the three types of policy learning using our adapted analytical framework (government learning, lesson drawing and dialogical learning). Substantive examples are provided in Table 1 below to illustrate the methods used. We acknowledge that in some instances there may be more than one of these types operating concurrently but have categorised them according to the predominant type observed.



**Figure 3.** Participant discussions using the walkable floor map during the WFMPW in Velika Gorica, September 2022. Source: Petersen, Sep 2022.



**Figure 4.** Participants interacting with the walkable floor map at the WFMPW in Aulnay-sous-Bois, Paris Region, September 2022. Source: Petersen, Sep 2022.

City case study		Paris Region	Aarhus	Velika Gorica
Type of policy learning	Policy learning aspect			
Incremental	Awareness of effects of current regulatory aspects (e.g. planning regulations)	٧	٧	٧
Lesson-drawing	Implementation of ideas from elsewhere (e.g. greener schoolyards; inclusive approaches)	٧	٧	٧
Dialogical	Appealing to / negotiating political and strategic priorities (political learning)	٧	٧	٧
	Importance of policy coherence of NBS with strategic priorities & funding	٧	٧	٧
	Integration / prioritisation of NBS within urban spatial planning processes	٧	٧	٧
	Definitions of nature/biodiversity & how to better incorporate into urban settings	٧	٧	٧
	Future vision & constraints; deepening discussion of NBS (local area)	٧	٧	٧
	Redevelopment of urbanised areas	٧	٧	٧
	Re-routing / altering of infrastructure	٧	Χ	٧
	Multi-functionality/socio-economic impacts	٧	٧	Х
	Greenspace targets and enforcement	٧	٧	٧
	Public / private land ownership limits	٧	Χ	٧
	Barriers to NBS blue space implementation / management & how to overcome them	Х	V	٧
	Urban / street trees (e.g. recognising variety of citizens' views)	٧	٧	٧

Table 1. Summary Table Comparing NBS policy Learning Across the Three European Walkable Floor Map Policy Workshops (WFMPWs).

Key to symbols used:

٧	Policy learning observed / indicated by participants on this issue
X	Not mentioned as an issue / policy learning not evident

### **Findings**

Although the researchers were mainly involved in actively facilitating the workshops rather than playing a purely observational role, the workshop participants were observed to concentrate on certain areas of interest as the discussions progressed. These tended to be areas of green/blue space which were particularly enjoyed (e.g. existing park areas in Aulnaysous-Bois), areas where implementation was either being carried out or planned (e.g. along watercourses in Paris Region), as well as areas where it would be most helpful/desirable to develop green/blue space and where connectivity gains would be greatest (e.g. industrial areas near the airport in Velika Gorica).

A range of policy learning was evident on a number of themes across all the case studies, with other examples shared across two case studies, as illustrated in the table above, indicating that this methodology is capable of producing insights that are both broadly comparative and more locally nuanced results. Most of the examples in the findings fell under the dialogical policy learning category (see Table 1), e.g. political policy learning—how to appeal to and negotiate

around political and strategic priorities of decision-makers. Other policy learning examples that featured across all the case studies included approaches to planning regulations, greenspace targets and enforcement (including how these are working in practice and how they might be improved); and how 'nature' is defined by different groups. Other instances of policy learning were shared across two case studies, such as the need for re-routing of transport infrastructure in both Aulnay-sous-Bois and Velika Gorica; and issues of multifunctionality, access, inclusion and socio-economic impact, which were emphasised by participants in Aulnay-sous-Bois and Aarhus but not to the same extent in Velika Gorica.

As indicated above, the future vision component was integral to the workshop design, and policy learning was evident in all the case studies on this theme. The policy learning examples exhibited commonalities across all three case studies, such as on green corridors and green/blue connectivity. The workshop methodology also enabled a discussion of barriers and constraints to NBS policy learning and implementation, including funding and capacity constraints.

The workshop data reflect the nature of policy learning as often involving some kind of social interaction, whether direct or indirect (see Bennett & Howlett, 1992; Grin & Loeber, 2006). As highlighted above, many more of the examples observed in the workshops fall into the dialogical policy learning category than the incremental policy learning or lesson-drawing categories, indicating that the workshops facilitated dialogue about and questioning of policy approaches, ideas and / or values. We take this as partially arising from the workshop design and methodology used, as the prompts and elicitation guided participants towards questioning current approaches. However, it also points towards efficacy of the methods used—since from the literature it is clear that innovation in NBS that is capable of mitigating climate change effects is likely to require different ways of thinking that go beyond incremental learning or lesson drawing in order to be effective.

The workshop process and data highlighted the political nature of policy learning. The policy learning by stakeholders in all the workshops was significantly shaped by power relationships amongst the stakeholder participants (c.f. policy learning in the shadow of hierarchy—see Dunlop & Radaelli, 2012). In the Aarhus workshop, the participants consisted of a relatively homogeneous group of government officials at a similar level, all female, and mostly known to each other. Observations of the workshop processes suggests that they appeared relatively less affected by hierarchical elements. In Velika Gorica, the group involved more varied stakeholders, both governmental and non-governmental, male and female. In this workshop, participants seemed to be more influenced by local hierarchies, with participants appearing to hold back or moderate what they were willing to contribute within the workshop (e.g. when triangulated with data obtained from other workshops and/or from individual interviews—see Petersen et al., 2023). In the Paris (Aulnay-sous-Bois) workshop there was more homogeneity of participants than in Velika Gorica, although less than in Aarhus, and political hierarchies were also evident here but to a lesser extent than in Velika Gorica.

### Discussion – Reflections on Policy Learning and WFMPWs

### How did the use of Walkable Floor Maps Impact on the Policy Learning Process?

The data analysis indicates that the walkable floor maps were helpful in creating a group learning experience—where participants could move around the map in groups and discuss while focusing on different sites (a kind of virtual tour; expressing individual associations of places in group interactions). Use of the walkable floor maps also enabled transfer of learning about specific locations from participants to each other and to facilitators through enhanced visualisation and thus greater identification of local contexts and landscape features (e.g. local parks, green spaces and watercourses). The maps enabled the dialogue and learning to be

spatially contextualised in the local setting, leading to further discussions about, and questioning of, broader approaches to NBS policy and implementation (dialogical learning). The analysis highlights that the futures workshop design using the floor maps was effective in facilitating dialogue and policy learning about possible visions for the future, and what the constraints are to achieving these (e.g. of increasing green/blue space connectivity across currently industrialised areas). The futures discussions, along with the floor map, created opportunities for thinking about incremental and programme level policy change as well as dialogical policy learning with regard to specific locations and NBS initiatives. The WFMPW model used therefore shows potential as a tool to foster significant shifts in policy especially where a mix of policy-makers (and stakeholder input) is involved.

### Reflections on what People Learned and who did the Policy Learning

The workshop data shows that participants engaged actively with the participatory workshop process, with evidence of policy learning as well as reflecting on existing institutional practices observed within the workshops. Additional examples were also reported that had happened previously external to the workshop. The policy and institutional learning reported here was by government staff and other NBS stakeholders, consisting of a range of NBS aspects (including design, implementation, maintenance, liveability, co-benefits, constraints and enabling factors).

Policy learning by the participants was observed as arising both from listening to each other's perspectives, and from reflections based on prompts and examples highlighted by facilitators. There was, of course, also extensive policy learning by the facilitators as part of the research process, predominantly about the local context, including the governance architecture and its implications—which is likely to have influenced the participants' policy learning processes as well. This includes via workshop prompts, and through participants making local conditions more explicit for those less familiar with local policies and practices.

The inclusion of future visions, opportunities and constraints in the WFMPW design produced interesting results on policy learning across all the case studies. The futures discussions created opportunities for thinking about incremental and programme level policy change as well as dialogical policy learning—including questioning of assumptions, practices and values relating to NBS. In Velika Gorica in particular, it took time and further prompts for participants to offer insights into what a future vision without the current financial and political limitations could look like, at least in part influenced by power relationships and institutional/ governance characteristics. In all the workshops the futures discussions also involved deliberations of current barriers. Despite the different contexts, several common ideas for future NBS implementation emerged across all three case studies, e.g. increasing green space connectivity, and greater policy integration with, for example, transport policy. Based on the experience in our workshops, although including more varied stakeholders as participants is likely to yield greater and more in-depth insights (see Petersen et al., 2023), it may also bring power and gendered relationship elements further to the fore in the workshop setting, which in turn would need to be carefully managed.

### How do we Establish when and to what Extent Policy Learning Occurs—what Evidence do we Need?

The data collected for this paper indicates that the WFMPW methodology outlined was effective in promoting policy learning within the workshops and led to questioning of policy approaches and values (dialogical learning) as well as policy learning around the more practical side of NBS implementation (incremental policy learning and lesson learning). It also allowed us as researchers to collect data on that learning to better understand the governance processes for NBS in the selected case studies. However, follow-up work is needed to track how this translates into policy change in real world settings, or what type(s) of policy learning might most effectively result in changes in institutional practices or governance. There is also a need for further work around what can/should be counted as evidence of policy learning, including when it occurs in a workshop setting, as well as evidence of impacts on policy change.

### **Conclusions**

We have highlighted that methodological innovation is needed for NBS policy learning to be effective, entailing in some cases implementing the institutional changes required, including to create greater policy integration, and to overcome siloed thinking in a more tangible way. The search for new and innovative methods for NBS policy making in urban planning and managing green/blue spaces has become pressing in the face of the climate crisis and the widespread reduction in biodiversity. Addressing these challenges requires innovative methods to foster policy learning in order to effect policy change, especially given the need to overcome political and institutional barriers to change.

We investigated the contribution to policy learning on NBS of this research based on three workshops conducted using a futures workshop design and innovative walkable floor maps. We found that implementation of WFMPWs using walkable floor maps and a futures workshop methodology facilitated policy learning and reflections on institutional practices through group discussion and experience sharing amongst the participating policy makers. The walkable floor maps were found to add greater spatial contextualisation and locally grounded policy learning, which are likely to be important for tackling environmental problems as experienced by communities at the local level. The futures workshop elements facilitated discussions of future opportunities and barriers.

These methods together led to the questioning of common approaches and assumptions and 'thinking outside of the box' and produced both comparative and nuanced results. The WFMPW approach enabled participating policy makers to describe and critique the current situation; imagine/visualise a preferable future situation; and explore ways of moving from the actual situation to the preferred one.

The data about the workshop processes demonstrates the value of providing opportunities for dialogue and social interaction (involving experts, stakeholders and local citizens) in which all three types of policy learning may occur, but especially where the dialogue involves potential futures and thinking outside of current limitations (e.g. talking about future visions). The WFMPW model used therefore shows potential as a tool to foster significant shifts in policy and institutional practices especially where a mix of policy-makers and stakeholder input is involved. However, attention to power relationships and how these impact on policy learning processes, including within workshop processes, is required.

### Limitations and Further Research Ideas

Due to constraints on recruitment and time associated with the funding cycle exacerbated by the COVID-19 pandemic, the workshops were limited in the numbers and composition of participants, such as the spread across types of stakeholders. In addition, we were not able to ensure an even gender balance in all the case studies. Therefore, further workshops addressing these aspects would deepen the findings. Additional research is also needed to make the process of determining what counts as evidence of policy learning more robust and transferable in this context, as well as how this methodology could result in actual policy changes.

During the course of compiling this paper and as a result of helpful feedback from reviewers and colleagues we have identified several areas for future research. These include follow-up research to investigate further 1) the relationship between policy learning and policy change, and how policy learning is translated into policy change; 2) developing robust and transferable ways of identifying when policy learning occurs and what counts as evidence of policy learning; 3) exploring walkable floor maps and other visualisation techniques to promote policy learning and discussion amongst policy makers, comparing with other methods and approaches; and 4) investigating the influence of power and gender relationship aspects in policy learning and workshop processes. Future visualisation ideas by project partners include developing techniques to create a three-dimensional representation of walking through a neighbourhood or green space.

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#### **Ethical Statement**

#### **Ethics Permission**

Ethics permission was obtained for this research through the University of Exeter's standard ethics process: SSIS ethics reference 201920-097, covering issues of confidentiality, anonymity, consent and integrity of the research process.

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### Supplemental Material

Supplemental material for this article is available online.

### **Notes**

- 1. Involving a range of types of knowledge, including expert and local knowledge (see Dunlop & Radaelli, 2012).
- 2. A search was carried out of related journal articles in the Web of Science database (Jul 2022) using the following search terms:

- 'policy workshop' AND 'methodology' in Abstract (date range 2012/01/01 to 2022-07-18); 'policy workshop' AND nature based solution in Abstract (date range 2012/01/01 to 2022-07-20. (The terms 'policy learning workshop' yielded no relevant results).
- https://theworldcafe.com/key-concepts-resources/world-cafemethod/
- 4. Involving the creation of and use of pre-prepared narratives and use of funnel design - using broad, open questions first; based on (shared) values and consensus building, in this case on the need for ambitious climate change policies.
- This example included prioritisation and a collaborative governance model.
- Two out of the four groups were asked to represent future citizens during this workshop.
- 7. Data source information for maps: Aulnay-sous-Bois, Paris Region: Reference years 2017 & 2018, spatial resolution 0.2 m × 0.2 m. Data source ORTHO-HR® by Institut national de l'information géographique et forestière (IGN) Institut Paris Région. Velika Gorica: Reference years 2019 and 2020, spatial resolution 0.4 x 04 m. Data source National Geodetic Administration of Croatia (Državna geodetska uprava) https://www.geoportal.dgu.hr/ Aarhus: Reference year 2020, spatial resolution, 0.6 x 0.6 m. Data source orthophoto product 2020 by SDFE. Agency for Data Supply and Infrastructure, Denmark.
- 8. For the purposes of ensuring consistency and comparison across the three WFMPWs, one of the researchers was either an active participant or observer in all three workshops, co-facilitating two (Paris Region and Velika Gorica) workshops and observing the Aarhus WFMPW remotely (via Zoom), with another researcher co-facilitating two of the workshops (Velika Gorica and Aarhus).
- 9. For the Paris Region and Velika Gorica workshops, for technical reasons mainly to do with the recording and interpreting process, as well as the language skills of the researchers who facilitated the workshop and the participants, the transcription was of the English translation only. The Aarhus workshop was conducted, recorded and transcribed in Danish, then the transcription translated into English using reputable software and the content analysed.

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